



U.S. Joint Forces Command

JECC



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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

November 2010



JECC Commander's Message

Welcome to the November issue of the U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) newsletter.

The JECC newsletter will now be released bi-monthly to provide a more timely and condensed product. I hope you will enjoy this shorter, more streamlined product.

As USJFCOM's operational arm, the JECC continues to deploy as requested to support real-world operations and participate in geographic combatant command-led exercises. During exercise PANAMAX 2010, members from the JECC's Joint Deployable Team (JDT), the Joint Communications Support Element (JCSE) and the Joint Public Affairs Support Element (JPASE) supported the Commander Second Fleet in the command's training during one of the largest multinational exercises in the world. The specific experiences of each joint enabling capability (JEC) are detailed on page 1.

The JECC continually modifies their employment tools to supply to their deploying members before they go downrange. The JECC recently updated the JECC Playbook, a valuable source of information for operational planners tasked to stand up a joint task force headquarters. See page 3 for further details.

In addition, JCSE recently held a modernization conference to demonstrate new technological upgrades and innovative capabilities available to the joint warfighter. To read more on the conference, see page 4.

As part of the JECC's mission, we also contribute to the JEC's development of helpful resources to increase effectiveness during the standup of joint task force headquarters.

The JECC's Plans and Programs Division has been working to update useful resources to set the conditions for future success through the planning and programming of deploying the JECs. See page 5 for the most recent updates.

On Oct. 29, 2010, USJFCOM's new commander, U.S. Army Gen. Raymond Odierno, assumed command during a ceremony held in Suffolk, Va. The JECC welcomes the new Commander and is looking forward to serving under his leadership and expertise. For further details on this event, see page 7.

The JECC appreciates all the great work our servicemen and women are doing to support operations especially as the holiday season is approaching. Their dedication to our country is unquestionable and their talents are indispensable.

Thank you for your readership and your continued interest in the JECC as we deploy in support of emerging requirements worldwide.

All the best,

W. E. Carter
Rear Adm., U.S. Navy
Commander, Joint Enabling Capabilities Command



JECC recently updated the JECC Playbook, a useful resource to stand up a joint task force headquarters.

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U.S. Army Gen. Raymond Odierno assumes command of the U.S. Joint Forces Command.

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JECC supports U.S. Southern Command and Commander Second Fleet during PANAMAX 2010

By Julianne Sympson
USJFCOM JECC



Panamanian Navy Lt. Luis Rodriguez, right, discusses maritime strategy with Canadian Navy Lt. Liza Sprang, center, as Intelligence Specialist 3rd Class Jose Maldonado translates the conversation at Commander, U.S. Second Fleet Maritime Headquarters during the multi-national training exercise PANAMAX 10.

With today's increased globalization, it is critical for partner nations to train and operate cooperatively to ensure regional stability. From Aug. 16 – 27, 2010, U.S. Southern Command's (USSOUTHCOM) exercise PANAMAX 2010 brought together members from 16 Central and South American partner nations and Canada to improve military readiness in the region surrounding the Panama Canal.

PANAMAX 2010 participants met at the U.S. Navy's Commander Second Fleet (C2F) headquarters (HQ), in Norfolk, Va. and Panama City, Panama to execute one of the largest multinational exercises in the world. C2F, one of USJFCOM's joint task force (JTF)-capable HQ, is designated to support USSOUTHCOM's JTF requirements should the need arise. It

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Photo by Mass Communications Specialist 3rd Class Brian Goodwin
www.DefenseImagery.mil



JECC supports U.S. Southern Command and Commander Second Fleet during PANAMAX 2010

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served as the primary training audience for the annual exercise which challenged military, coalition and interagency members to join forces during a humanitarian assistance / disaster relief (HA / DR) scenario in the USSOUTHCOM area of responsibility while simultaneously ensuring the security of the Panama Canal from a terrorist threat.

USSOUTHCOM, who recently led a real-world HA / DR operation in Port-au-Prince, Haiti, following the massive earthquake in January 2010, was familiar with the capabilities that the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) can deploy on short notice to assist in the standup of newly forming JTF HQs. The JECC provided initial communications services, hosted the first satellite public affairs interviews of senior leadership and provided operations, logistics and knowledge management support to Joint Task Force-Haiti. These value-added skills prompted USSOUTHCOM to request similar JECC support for PANAMAX 2010.

Seventeen members from the JECC's Joint Deployable Team (JDT), the Joint Communications Support Element (JCSE) and the Joint Public Affairs Support Element (JPASE) with expertise in plans and operations, communications and public affairs participated in the multinational, combined and joint exercise and brought desired skills within their respective areas of expertise.

Five JECC JDT planners fully inte-

"By supporting PANAMAX 2010, JCSE gained a better understanding of the exercise scope and customer's needs, as well as working alongside and with the people of Panama."

*- U.S. Navy Lt. Cmdr. Timothy Martin,
JECC JCSE member*

grated into PANAMAX's battle staff while also fostering relationships with military members from the Central and South American countries.

JECC JDT member, U.S. Navy Cmdr. Clay Wild, worked with coalition partners from El Salvador, Panama and Canada as an intelligence planner in the Joint Operations Center's (JOC) Future Operations Cell to support crisis action planning efforts. Participants in the JOC provided information to the JTF HQ Commander as he made decisions to ensure the best course of action was taken to complete the exercise mission.



Dominican Republic Army Maj. Robert Figueroa (left) and U.S. Army Lt. Col. John Hornberger (right) discuss strategic maritime movements during PANAMAX 2010 on Aug. 24, 2010. More than 2,000 civilian and military personnel from numerous countries participated in a 12-day exercise from Aug. 16 - 27, 2010 to train in a joint, multinational effort to defend the Panama Canal.

"PANAMAX was a very valuable experience for me as I worked with my coalition counterparts and their interpreters in the planning cell to keep them fully integrated and informed on the planning process," Wild stated. "Language barriers occur in real-world operations and it was vital for the joint planners to go into the JOC with an awareness and understand-

JCSE initially fulfilled USSOUTHCOM's request for exercise support by deploying three JCSE communications experts and an Early Entry Package (EEP) to Panama City to provide connectivity and multinational cross-coordination. JCSE's modular, scalable communications packages, such as the EEP, are commercial airline checkable and can provide both unclassified and classified network access to include secure or non-secure voice and video teleconference (VTC) services.

JCSE member, U.S. Navy Lt. Cmdr. Timothy Martin, worked closely with USSOUTHCOM to plan JCSE's support requirements and participated in PANAMAX 2010 as a Command, Control, Communications and Computers Planner Officer in Charge.

"By supporting PANAMAX 2010, JCSE gained a better understanding of the exercise scope and customer's needs, as well as working alongside and with the people of Panama," Martin stated.

JCSE's capabilities were proven even more valuable after an unforeseen VTC outage at C2F HQ. JCSE responded immediately by deploying an additional two-man team and a VTC technician with an Initial Entry Package to Norfolk, Va. and

Panamax continued on page 3.



JECC supports U.S. Southern Command and Commander Second Fleet during PANAMAX 2010

Panamax continued from page 2.

rapidly reestablished connectivity. JCSE's ability to quickly solve communications problems allowed the JTF Commander's HQ to regain full mission capabilities within 12 hours of notification.

JCSE's dependable communication expertise and tailorable packages became the main support for vital command and control services for all exercise support staff participants during the execution of PANAMAX 2010.

Another valuable addition to the exercise training was the JECC's JPASE, whose public affairs expertise supported a realistic operational environment enabling USSOUTHCOM to accomplish their training objectives.

During PANAMAX 2010, JPASE provided a Public Affairs Media Cell which

consisted of six positions (three public affairs located in Panama City and three role player reporters in Norfolk, Va.). The team provided support in interagency coordination, role-played as media representatives and facilitated multiple senior leader engagements via VTC. JPASE member, Ms. Dawn Collazo, has supported the PANAMAX exercise for several years and deployed to Panama during this year's event.

"This year I served in several dual-hatted roles to support the training of the public affairs staff. One of those roles was an American Embassy Public Affairs Officer which required coordination between the exercise participants and representatives from the interagency cell," Ms. Collazo explained. "I apply the knowledge or lessons learned and share what I gain

from these exercises with my fellow planners."

JPASE's support during PANAMAX 2010 realistically simulated the relevance and importance of joint public affairs during real-world operations and enabled USSOUTHCOM to build a foundation for continued public affairs training in cooperation with interagency and multinational forces.

The JECC's capabilities can fill voids across all aspects of combined operations, HA / DR contingencies and the standup of JTF HQs. PANAMAX 2010 was a great opportunity to demonstrate the JECC's relevancy to a large-scale multinational exercise and prepare our members to apply the knowledge gained from this experience to potential real-world operations. ■

JECC recently updated the JECC Playbook, a useful resource to stand up a joint task force headquarters

By Brad Jublou and Julianne Sympson
USJFCOM JECC

Military members deploy worldwide to stand up joint task force headquarters (JTF HQ) in support of a wide variety of mission requirements. To expedite the initial establishment phases, the U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) developed the JECC Playbook which consolidates the necessary joint doctrine, policies and best practices into one useful tool.

The JECC Playbook was first conceived in 2006 when the previous Director of USJFCOM's former Standing Joint Force Headquarters (SJFHQ) reviewed playbooks used by other commands. He immediately saw the usefulness of a ready reference publication tailored to the two deployable SJFHQ Core Elements and the concept took shape over the next few months. By May 2007 the first copies of the SJFHQ – Core Element Playbook were printed and distributed, and were an instant success with Core Elements during numerous deployments.

Aimed at supporting the ready-reference needs of a deploying member tasked with establishing a JTF HQ from scratch, the cargo pocket-sized Playbook was designed to package JTF-level checklists and procedures for a wide range of boards, bureaus, centers, cells and working groups (B2C2WGs). The

Playbook also includes pre-deployment checklists and a list of links to invaluable sites on the unclassified and classified networks.

In the second half of 2008, the JECC Playbook was revised to add or expand coverage on certain B2C2WGs, revise superseded terminology and include modifications needed as a result of the JECC establishment as a command on Oct. 1, 2008. Throughout 2009, prototype versions of the JECC Playbook were distributed to a wide audience of deployers and students of the JECC-led Joint Enabling Capabilities Planner's Course (JEC PC). Feedback was continuously solicited, vetted and integrated into updated versions until the new 2010-2011 edition was approved and released by the Commander, JECC, U.S. Navy Rear Adm. Ted Carter, in February 2010.

JECC Joint Deployable Team (JDT) member, U.S. Navy Cmdr. Ian Pollitt, who recently deployed to New Orleans, La. to provide contingency planning support to Operation Deepwater Horizon, validated the usefulness of the JECC Playbook.

"Whether the JDT is called upon to augment an existing core staff drawn from a Service headquarters, or tasked to serve as the nucleus of an entirely new JTF, having a readily available playbook



U.S. Army Lt. Col. Daniel Thompson refers to the JECC Playbook as a useful source of information during the early stages of the planning process during a practical exercise while attending the Joint Enabling Capabilities Planners Course.

with pertinent reference material and templated operational planning products has proven invaluable," Pollitt explained.

The JECC Playbook includes information on all of the major joint

JECC Playbook continued on page 4.



JECC recently updated the JECC Playbook, a useful resource to stand up a joint task force headquarters

JECC Playbook continued from page 3.

directorates in a JTF staff (J-1 through J-6) and several special staff codes, such as the JTF Surgeon and the JTF Public Affairs Office. These staff organization pages include recommended references,

Staff. Each staff proponent gets one slide and seven minutes to make their case for the B2C2WG to be included in the battle rhythm. An overview of the Joint Operation Planning Process and reference information on all of the joint enabling capabilities within the JECC

and template material from the JDT's unclassified kit bag website also found at https://us.jfcom.mil/sites/sjfhq/cea/JDT_Kit_Bag/Forms/RecentlyChanged.aspx.

"If you are deployed to an operational location with minimal connectivity, having the JECC Playbook in your cargo pocket will enable you to provide positive, meaningful support to the joint force commander and his decision process," stated another JECC JDT member, U.S. Navy Cmdr. John Menoni, who learned the value of the JECC Playbook during a recent deployment to support the establishment of the JTF-435 in Afghanistan.

The JECC Playbook is an internal JECC document distributed to deploying JECC personnel and attendees of the JEC PC. For further information about the JECC Playbook, contact the JECC Training, Readiness and Exercise Branch Chief, U.S. Army Lt. Col. John Bailey, at john.bailey@jfcom.mil or (757) 203-5103 / DSN 668-5103. ■

"If you are deployed to an operational location with minimal connectivity, having the JECC Playbook in your cargo pocket will enable you to provide positive, meaningful support to the joint force commander and his decision process."

*- U.S. Navy Cmdr. John Menoni,
JECC JDT member*

lists of functional tasks and notional organization wiring diagrams.

The section on JTF Staff Integration and Battle Rhythm includes capsule descriptions of everything from the Joint Operations Center to the Explosive Hazards Coordination Cell and includes example seven-minute drill slides, which are a best practice technique to propose B2C2WGs to the JTF Chief of

are also included.

Due to recent JECC deployments to austere environments with little to no reach-back capability, a CD is included in a sleeve in the back cover. The CD holds an electronic copy of the JECC Playbook as well as the USJFCOM Joint Training Directorate's "Common JTF HQ Standing Operating Procedure," a wide variety of joint publications and an assortment of handy reference

JCSE hosts modernization conference

Whitney Williams
USJFCOM JECC

Representatives from the Joint Staff, Services, U.S. Joint Forces Command and the Joint Enabling Capabilities Command's (JECC) Joint Communications Support Element (JCSE) gathered at the Joint Warfighting Center in Suffolk, Va. to discuss the future of JCSE's communication capabilities on Oct. 19, 2010.

The bi-annual JCSE Modernization Conference aims to inform the DOD audience of the technological upgrades and innovative capabilities that JCSE is currently developing and researching for even greater command, control, communications and computer (C4) support for the warfighter while deployed.

JECC's Vice Commander, U.S. Army Col. Steve Joyce, opened the conference and described JCSE's value to both geographic combatant commanders and the DOD as a whole.

"JCSE is one of the most unique if not the most unique units in all of DOD," he stated. "The type of expertise they bring to the combatant commands is one of the most significant capabilities desired."

To maintain their cutting edge status

"This conference will focus on how [JCSE] can provide more support to the Services. We want to talk about what we are doing from a technology standpoint and relate this back to the Services. Basically, how JCSE is supporting expeditionary communications across the board."

*- U.S. Air Force Lt. Col. Russ Smith,
JCSE Deputy Commander*

in the technology and communications field, JCSE must continually be exploring the newest innovations and concepts to enhance their portfolio of equipment and products.

U.S. Air Force Lt. Col. Russ Smith, JCSE Deputy Commander, explained the premise for this conference, "This conference will focus on how [JCSE] can provide more support to the Services. We want to talk about what we are doing from a technology standpoint and relate this back to the Services. Basically, how JCSE is supporting expeditionary communications across the board."

JCSE has been refining their core communication packages for many years and over time they have perfected the lightweight, transportable, scalable communication package. The next step is updating the technology behind these

packages so that the equipment is concurrent with the most advanced capabilities and software.

"This [conference] focuses on our future technologies," explained Mr. John Dunn, JCSE's Chief Technology Officer. "We are happy with our core kits, so we have focused on building capabilities around those."

Two of the most notable items that JCSE showcased during the conference were a new cyber-defense technology and an alternative power capability.

The cyber-defense technology, which is a new standard in the information assurance arena, includes hardware, software and algorithms that rapidly change network identities. In essence,

*Modernization conference continued
on page 5.*



JCSE hosts modernization conference

Modernization conference continued from page 4.

it acts as a continuously moving target that adversaries cannot pin down. The technology makes it extremely difficult to attach to and is a dramatic improvement over static addresses which have become vulnerable to attack.

In addition, JCSE hopes to augment existing communications packages with an alternative power technology, which functions on solar power and requires no outlets, fuel or infrastructure. This green technology, which was used when JCSE deployed to support operations with Joint Task Force – Haiti, will maximize the use of alternative energy sources to power current and future communications packages to meet joint warfighter requirements. JCSE is currently working

with industry to refine this commercial-off-the-shelf equipment to meet their requirements, such as adhering to current airline checked baggage regulations.

These are only a few of the items that JCSE discussed during the Modernization Conference. JCSE will continue to research these capabilities and refine requirements to bring an even greater command and control functionality to the joint warfighter. For more information on JCSE, please visit: <http://www.jcse.mil>. ■



Photo by JECC's Joint Communications Support Element

The Joint Communications Support Element's (JCSE) solar panels (pictured above) function as an alternative source to power current and future communications packages in support of the joint warfighter. The flexible panels can be folded for transport, which minimizes the logistical footprint of the communications systems.



Photo by USJFCOM Joint Enabling Capabilities Command

A Joint Communications Support Element (JCSE) member demonstrates the cyber-defense technology during the JCSE Modernization Conference held at the Joint Warfighting Center in Suffolk, Va. This technology defends tactical communications systems ensuring confidentiality, integrity, authentication and availability.



JECC provides resources to joint task force headquarters

Rick Wilson and Whitney Williams
USJFCOM JECC

The U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command's (JECC) mission statement directs three lines of operation: employing, managing and developing joint enabling capabilities for global response force execution and emerging operational requirements. While the JECC's Operations Division focuses on the employment and management of joint enabling capabilities, the JECC's Plans and Programs Division (PPD) concentrates on the management and development functions of the JECC mission. A principal focus of the division has been on enabling rapid joint task

force (JTF) formation and the processes that JTF-capable headquarters (HQ) can follow to develop, increase and sustain their readiness for contingency operations.

As a peer leader for the JTF HQ readiness community of interest, the JECC has engaged with representatives from the Joint Staff, combatant commands and Services to determine what capability shortfalls and gaps are present within the joint force commands that impact readiness to establish, organize and man a JTF HQ. The principal forum for this engagement with the community of interest is the Command and Control Capability Portfolio Management JTF HQ Focus Integration Team (FIT).

Mr. John Michael, Chief of Process In-

tegration Office within the JECC's PPD recently confirmed that, "The JECC's PPD has reassumed the lead for the JTF HQ FIT and is currently initiating action to collaborate with the community of interest."

In 2009, the JTF HQ FIT community of interest also identified that limited information was available within joint doctrine on the JECC's joint enabling capabilities, the role of Standing Joint Force Headquarters-Core Elements (SJFHQ-CE) within the geographic combatant commands and the JTF-capable HQ formation construct. Soonafter, the JECC's PPD in collaboration with the community of interest initiated action to

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JECC provides resources to joint task force headquarters

JTF HQ resources continued from page 5.

remedy this oversight.

The JECC coordinated extensively with USJFCOM's Joint Training Directorate on the next revision of JP 3-33, "Joint Task Force Headquarters." The JECC's submission focused on a new appendix titled, "Joint Task Force-Capable Headquarters," which summarizes the concept of operation for transforming designated Service headquarters into effective and adaptable JTF-capable HQ. The JECC's PPD also submitted a detailed recommendation to significantly revise how JP 3-33 describes the joint manning document development process, another shortcoming identified in 2009 by the JTF HQ FIT. JP 3-33 is, however, not scheduled to be approved and published until November 2011.

"The JECC's Plans and Programs Division (PPD) has reassumed the lead for the Joint Task Force Headquarters Focus Integration Team and is currently initiating action to collaborate with the community of interest."

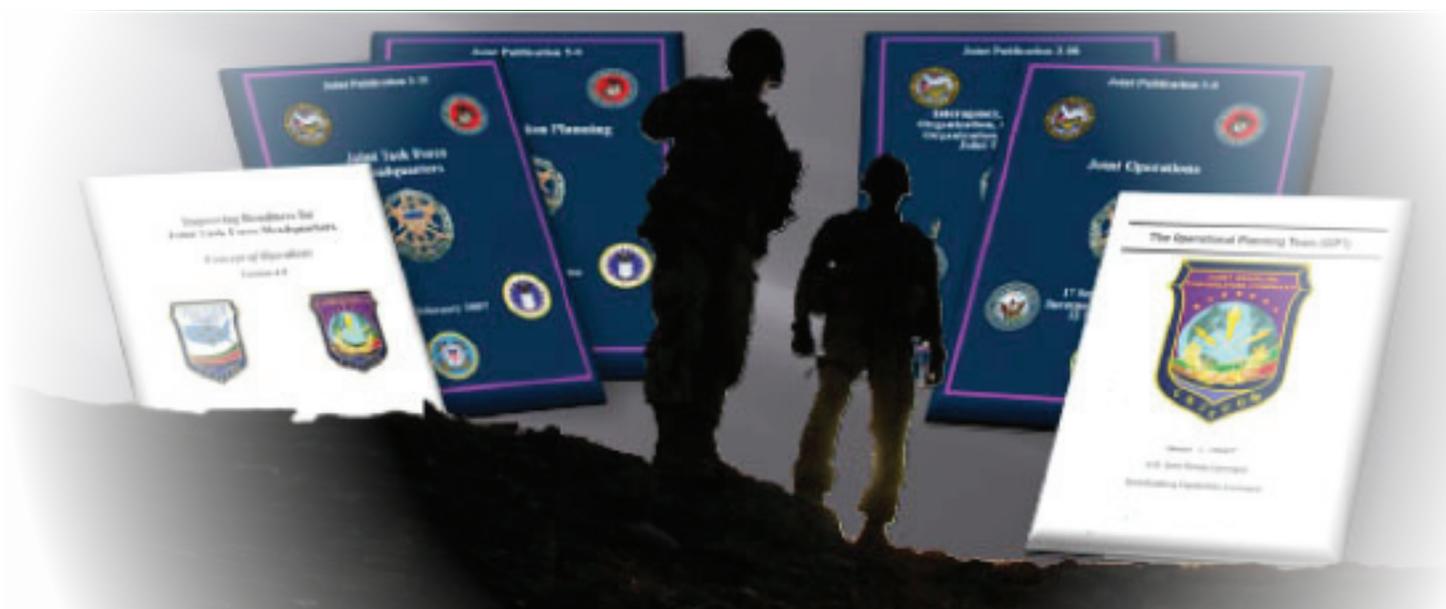
*- Mr. John Michael,
PPD's Chief of Process Integration*

Force Headquarters - Core Element" to ensure its language conforms to current joint doctrine and the most recent operational procedures followed by SJFHQs.

The JECC also provided the content for Chapter 18, titled "Joint Enabling Capabilities Command," which describes the JECC's seven joint enabling capabilities resident within the Joint Deployable Team, the Joint Communications Support Element, the Joint Public

and welcomes suggestions from the joint community to enhance such support.

For a complete reference site related to JTF-capable HQ, please visit the JECC's JTF forming page on the classified network at: https://us.jfcom.smil.mil/sites/jecc/Common/Pages/JTF_Forming.aspx. This site includes an all-inclusive listing of the most recent documentation and recommendations related to JTF forming.



In the meantime, the JECC's PPD has proceeded with developing documents and products that are available as pre-doctrinal resources until JP 3-33 is released. The JECC's PPD again coordinated with USJFCOM's Joint Training Directorate to provide a revised chapter and two new chapters to the USJFCOM "Common Joint Task Force Headquarters Standing Operating Procedure (CJTF HQ SOP)," a widely available reference posted on the Joint Doctrine, Education and Training Electronic Information System web portal. The CJTF HQ SOP was prepared to complement joint doctrine and provide additional essential guidance and measures for the formation and worldwide employment of joint forces. The JECC reviewed and updated Chapter 17, titled "Standing Joint

Affairs Support Element and Intelligence - Quick Reaction Team. A new Chapter 19, titled "Joint Task Force - Capable Headquarters," was also recently posted to the CJTF HQ SOP. It provides a framework, considerations and a checklist to aid a designated Service HQ in forming and sustaining its readiness as a JTF-capable HQ.

Michael stressed that, "Although many of these documents have been developed with specific JECC equities in mind, they also have applicability and relevance to the wider joint force command community of interest, inclusive of potential JTF commanders and staffs." He also emphasized that the JECC's PPD will continue to contribute to the development of joint doctrine in support of USJFCOM and the JECC's mission

If you have any further questions on these references or anything related to JTF formation, please contact Mr. Bill Newlon, JECC PPD, at arthur.newlon@jfcom.mil or 757-203-5142. ■



U.S. Army Gen. Odierno assumes command of the U.S. Joint Forces Command

U.S. Army Sgt. Josh LeCappelain
USJFCOM Public Affairs

U.S. Army Gen. Raymond T. Odierno assumed command of U.S. Joint Forces Command (USJFCOM) in a ceremony presided over by U.S. Navy Adm. Mike Mullen, chairman of the Joint Chiefs of Staff, at USJFCOM's Suffolk facility today. Odierno relieved acting commander, U.S. Army Lt. Gen. Keith L. Huber, who will remain as USJFCOM deputy commander. Huber served as acting commander since early August, accepting the reins from Marine Corps Gen. James N. Mattis.

Mullen praised the dedication and work ethic of all USJFCOM's team members and called Odierno a great fit for leading them.

"Ray Odierno was the right leader for the right job in Iraq and he is the right leader to lead here today," Mullen said. "He understands that you can't manage a war, or any significant endeavor for that matter, from an office or command center. I know he will bring that same commitment and energy that he had in Iraq to [U.S.] Joint Forces Command."

Huber talked about the honor he felt in getting to serve as USJFCOM acting commander and called the day one of appreciation and praise, thanking the USJFCOM staff for making the transition to a new commander seamless.

"[Thank you] for your patience and persistence in your duty performance as we set the conditions for the welcome,



U.S. Army Gen. Raymond T. Odierno (second to right), U.S. Joint Forces Command (USJFCOM) assumes command from the acting commander of USJFCOM, U.S. Army Lt. Gen. Keith M. Huber (second to left) during a ceremony at USJFCOM's Suffolk compound. U.S. Navy Adm. Michael Mullen (far left), the Chairman, Joint Chiefs of Staff, presided over the ceremony as U.S. Marine Corps Command Sgt. Maj. Bryan Battaglia (far right) passes the command flag to Odierno.

USJFCOM Photo by U.S. Air Force Staff Sgt. Vanessa Valentine

arrival and transition to Gen. Odierno," said Huber. "Gen. Odierno, sir, welcome. We are honored to receive you."

Odierno thanked Huber for his hard work as acting commander, saying that he had done a "magnificent job," and also talked to the capacity crowd about his

excitement to be in command of a joint organization once again.

"There's no greater responsibility than to command soldiers, sailors, airmen and Marines," said Odierno, who led joint warfighters during his Iraq tenure. "These great young men and women are what make us successful today. It's so exciting to continue to be involved with them on a daily basis."

Odierno most recently served as the commander of U.S.

Forces - Iraq and Multi-National Forces - Iraq, dedicating a cumulative total of 55 months in support of Operation Iraqi Freedom.

He also has served as the primary military advisor to Secretaries of State Colin Powell and Condoleezza Rice and is one of the few Army generals in history to command a division, corps and an entire theatre during the same conflict.

Odierno called USJFCOM a vanguard of change and a lynchpin of America's defense, talking about personally benefiting from the command during his time in Iraq and how joint operations will be the standard going forward.

"The past 10 years have taught us that we will never fight alone," he said. "The outstanding contributions made by my predecessors have prepared me to lead you to carry on this important mission." ■



USJFCOM Photo by U.S. Air Force Staff Sgt. Vanessa Valentine

U.S. Army Gen. Raymond T. Odierno assumed command of the U.S. Joint Forces Command (USJFCOM) which trains and provides forces from all four military services to commanders around the world. USJFCOM is a harmonized force made up of soldiers, sailors, airmen and Marines who excel at joint warfighting.



U.S. JOINT FORCES COMMAND
Joint Enabling Capabilities Command

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U.S. Joint Forces Command Joint Enabling Capabilities Command

The U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) employs, manages and develops USJFCOM Joint Enabling Capabilities (JEC) for Global Response Force execution and emerging operational requirements. When directed, deploys USJFCOM JECs and other requested capabilities in order to provide immediate, short-duration support to establish, organize and operate a joint force headquarters.

