



JECC



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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

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JECC Commander's Message

Welcome to the January issue of the U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) newsletter.

As the JECC closed out 2010, we had a large group of members return after completing a recent mission. In December, the JECC successfully completed the humanitarian assistance / disaster relief operation supporting the Office of the Defense Representative - Pakistan following the severe floods in Pakistan and welcomed our team home on Dec. 17, 2010.

The JECC provided a highly skilled team of 31 JECC members from each of the seven joint enabling capabilities that provided expertise in a variety of skill sets in support of the U.S. Agency for International Development who led the U.S. response to this effort. See page 4 for further details on the capabilities the JECC provided to the operation.

As we look forward to a new year, the JECC continues to train to bring a well-rounded and value-added package to the joint warfighter. In addition to supporting real-world operations, members from the Joint Deployable Team (JDT) and Joint Communications Support Element (JCSE) participated in training events to ensure their readiness to deploy and enhance the core functions they provide to the joint force commander.

JECC members from the JDT organized and participated in two training exercises, Operation Cabanatuan and Operation Serapis, to build the members' tactical warfighting skills, increase operational planning capabilities and develop an esprit de corps within the command. The specific experiences of each training exercise are detailed on page 1 and page 5.

In addition, JCSE held a mission readiness exercise (MRX) in late November - early December. This exercise focused on the transport, setup and operation of a Deployable Joint Command and Control system to demonstrate the JCSE teams' readiness to provide communications support to the joint warfighter. To read more on JCSE's MRX, see page 3.

In addition to continually training and fulfilling various missions, JECC members also recently joined the Vice Commander as he was promoted by the Commander, USJFCOM.

On Jan. 20, 2011, U.S. Army Brig. Gen. Stephen Joyce celebrated his promotion during a ceremony held in Suffolk, Va. His exceptional leadership and expertise has made a considerable difference during his time here at the JECC. For further details on his promotion ceremony, see page 7.

Thank you for your readership and your continued support of the JECC as we deploy in support of emerging operations worldwide and train to meet the requirements identified by the combatant commands.

All the best,

W. E. Carter
Rear Adm., U.S. Navy
Commander, Joint Enabling Capabilities Command



JECC members return after supporting flood relief efforts in Pakistan.

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JECC Vice Commander promoted to Brigadier General.

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JECC builds 'total force' capacity during Operation Cabanatuan

Whitney Williams
USJFCOM JECC



Mr. Mark LeClure instructed three groups of members from the Joint Enabling Capabilities Command (JECC) on the effective use of the M-9 pistol during an Engagement Skills Training exercise. JECC members from both the active duty and reserve component participated in training that was focused on M-9 pistol handling and marksmanship during Operation Cabanatuan.

Thirty-nine active duty and reserve members from the U.S. Joint Forces Command's Joint Enabling Capabilities Command's (JECC) Joint Deployable Team (JDT) participated in a four-day training event from Nov. 4-7, 2010 at multiple locations in Hampton Roads.

Operation Cabanatuan included a variety of activities to build tactical warfighting skills and operational planning capabilities and develop an esprit de corps within the JDT, which is comprised of both active duty and

reserve service members. The JECC's JDT is a flexible employment package of uniquely skilled personnel who have expertise in planning and executing joint military operations.

The JECC integrated the reserve personnel, who train to the same standards as active duty members and are regular participants in JDT deployments. This practice created a "total force" unit that deploys together

JECC builds 'total force' continued on page 2.

Photo by U.S. Joint Forces Command Public Affairs



JECC builds 'total force' capacity during Operation Cabanatuan

JECC builds 'total force' continued from page 1.

and builds upon each other's areas of expertise for even greater value to the joint force commander.

"Whenever the JECC's JDT deploys for a humanitarian assistance / disaster relief mission or a contingency operation, the team will contain a blend of both active duty and reserve forces," U.S. Army Col. Mark Dewhurst, JECC chief of staff, explained. "Because we deploy together, we train together."

The JECC tailors its internal training plans to integrate both reserve and active duty forces before deployment and exercises the likely skills that may be required to prepare for future missions. During the first two days of Operation Cabanatuan, JDT members completed their tactical training exercises at Ft. Eustis, Va.

The Engagement Skills Training, developed by the U.S. Army to improve marksmanship, was the first time the JECC JDT members received this type of training. The Self-Aid Buddy Care, consisting of general first aid training, and the Nuclear, Biological and Chemical training are standard deployment exercises that members complete annually.

"JECC frequently deploys to increased

threat environments in support of joint task force operations and tactical skills are a key component for every warrior," U.S. Army Lt. Col. Robert Bertrand, a JECC JDT operations officer, said. "Combined with our standard requirement training exercises, we received the full spectrum of combat training."

To enhance team-building, Operation Cabanatuan included a visit to the 1st Fighter Wing (1 FW) at Langley Air Force Base, Va., to

"Whenever the JECC's JDT deploys for a humanitarian assistance / disaster relief mission or contingency operation, the team will contain a blend of both active duty and reserve forces. Because we deploy together, we train together."

*- U.S. Army Col. Mark Dewhurst,
JECC Chief of Staff*

view an F-22A Raptor, the U.S. Air Force's newest fighter aircraft. The 1 FW gave a detailed explanation of the inner workings of the aircraft and its capabilities, a rare opportunity for many JDT members, especially those from other branches of the U.S. Armed Forces.

During the final days of Operation Cabanatuan, the JDT members went through a short refresher on crisis action planning and later broke into six groups at the Joint Warfighting Center to undergo a crisis action planning exercise. The groups received a pre-determined humanitarian assistance scenario and were directed to develop a thorough

crisis action plan.

U.S. Marine Corps Lt. Col. Brendan McBreen, the JDT plans chief, developed the scenario for the exercise and explained how the exercise was designed so the experience would be beneficial in future missions.

"The reservists bring experiences from their civilian backgrounds that are valuable to the JECC's missions," McBreen stated. "We intentionally integrated each group with reserve component and active duty members so that both entities could be exposed to the skill sets of the team members they are likely to deploy with."

Dewhurst mentioned that planning was already underway for similar operations.

"Going forward, the JECC will conduct these operations three times a year, in addition to our annual week-long training event," Dewhurst said. "Since crisis action planning is our core competency when deployed, each future operation will include this element."

"We also plan to provide service-specific capability training, so that both our active and reserve members gain a better understanding of what each service provides," he continued. "This additional training will also enhance the JDT's employability in theater and bring the joint force commander a highly skilled joint package." ■



Operation Cabanatuan brought 39 active duty and reserve members together from the U.S. Joint Forces Command's Joint Enabling Capabilities Command's (JECC) Joint Deployable Team to enhance tactical warfighting skill sets and train as a fully integrated joint force during Operation Cabanatuan. The training event was a huge success and JECC members are looking forward to future joint training opportunities that will further prepare them for emerging operations.

Photos by U.S. Joint Forces Command Public Affairs



JCSE validates readiness to employ the Deployable Joint Command and Control system

Whitney Williams
USJFCOM JECC

Twenty-five members of the U.S. Joint Forces Command's Joint Enabling Capabilities Command's Joint Communications Support Element (JCSE) participated in a mission readiness exercise from Nov. 29 - Dec. 3, 2010 at Avon Park Air Force Range, Fla.

The exercise, which focused on the transport, setup and operation of the Deployable Joint Command and Control (DJC2) communication system, was the second in a series of three exercises designed to test the readiness of various JCSE teams that manage this equipment.

The DJC2 system is a communications package that can support a full joint task force of up to 1500 users with unclassified / classified network access to include secure / non-secure voice and video teleconferencing capabilities. The entire system, which includes tents and generators, can be transported using two C-17 aircraft.

U.S. Africa Command (USAFRICOM), U.S. European Command (USEUCOM), U.S. Pacific Command (USPACOM), and U.S. Southern Command (USSOUTHCOM) each own a DJC2 system and JCSE maintains detachments of 16 - 24 members that are charged with operating and employing these systems for each of these combatant commands (CCMD). In addition, JCSE maintains three surge teams of 12 members each that are also trained on the DJC2 system and can fall in on any of the detachments for extra support if needed.

These detachments and surge teams, which include a combination of government civilians, contractors and reservists from each branch of the military, make up JCSE's 5th Joint Communications Squadron (5JCS).

Following a significant turnover in manpower in the 5JCS, each of the CCMD detachments scheduled an MRX to evaluate the readiness of the new teams to employ the DJC2 system. The exercise held at Avon Park focused on the evaluation of the USSOUTHCOM detachment team.

The commander of the 5JCS, U.S. Air



Joint Communications Support Element members, U.S. Army Sgt. Alvin Bannister (left) and U.S. Air Force Tech. Sgt. Demetrius Harris (center) set up a satellite that will receive a signal enabling the Deployable Joint Command and Control (DJC2) system to connect to unclassified and classified networks and function properly. An evaluator from the DJC2 Joint Program Office (right) monitors their progress to gauge their ability to perform this task correctly and efficiently during a mission readiness exercise.

Photo by USJFCOM Joint Enabling Capabilities Command

Force Maj. James Hudson, explained the purpose of the series of MRXs.

"By undergoing mission readiness exercises, we perform the correct checks and inspections that certify all our communications packages are ready to perform across the full spectrum of

"Then exercise evaluators will remotely turn equipment off and put bugs into the system to see how the teams react and to see if they can get the systems working properly again."

Members of JCSE's Headquarters Support Squadron and the DJC2 Joint Program Office (JPO) served as evaluators during the exercise at Avon Park. The JPO, located in Panama City, Fla., develops tests and fields the DJC2 equipment, while JCSE maintains the experts that can operate and employ the

"By undergoing mission readiness exercises, we perform the correct checks and inspections that certify all our communications packages are ready to perform across the full spectrum of joint task force operations for combatant commanders."

- U.S. Air Force Maj. James Hudson,

JECC JCSE 5th Joint Communications Squadron Commander

joint task force operations for combatant commanders," he explained.

U.S. Army Capt. Michael Manali, a JCSE member and the commander of the USSOUTHCOM detachment team, said the goal was to make the environment and the situations as realistic as possible. In addition, he mentioned that each of the CCMD's exercises tested the detachment teams on the same requirements which "allows any team member to fall in on a different DJC2 system and operate it efficiently should the need arise."

He went on to explain how the exercise was conducted.

"The teams are tested on their ability to set up the equipment correctly and get it running initially," Manali stated.

system.

Hudson was extremely appreciative of JPO's assistance with the exercise and was pleased with the progress he observed during the exercise at Avon Park.

"We could not have pulled this off without the joint effort between JCSE and JPO," he said. "Overall the exercise was a success and I'm confident in the team's ability to operate the DJC2 effectively."

The first iteration in this exercise series took place Nov. 1 - 5, 2010 and validated the readiness of USAFRICOM's detachment team. Exercises for the USEUCOM and USPACOM detachment teams are scheduled for early [this] year. ■



JECC members return after supporting flood relief efforts in Pakistan

Whitney Williams
USJFCOM JECC

Thirty-one members from the Joint Enabling Capabilities Command (JECC) have completed operations in support of the Office of the Defense Representative – Pakistan (ODR-P) during humanitarian assistance effort following torrential rains and flooding in the country. The last three members of the JECC team returned home Dec. 17.

The JECC, which provides unique, operational-level skill sets on short-notice, deployed members from each of its seven joint enabling capabilities (JEC), which consist of four functional capabilities within the Joint Deployable Team (JDT), the Joint Communications Support Element (JCSE), the Joint Public Affairs Support Element (JPASE) and the Intelligence – Quick Reaction Team (I-QRT).

These JECs supplied expertise in operational and logistical planning, communications, public affairs and intelligence to the overall DOD effort led by ODR-P in support of the U.S. Agency for International Development (USAID) which coordinated the U.S. relief in Pakistan.

Ten members from JCSE were among the first military personnel to arrive in country and provided the ODR-P and other military first responders with initial communications to include telephone, computer and network services.

“We supported communications for the relief helicopters of the 26th and 15th Marine Expeditionary Units,” explained U.S. Army Sgt. Darrell Wheat, a JCSE team chief. “Our communications package provided 100 hours of uninterrupted video teleconferencing, classified and unclassified work stations and secure / non-secure phone lines.”

The JPASE team, which included seven public affairs officers, was led by U.S. Navy Capt. David Wray, the

“At the operations peak, we were providing public affairs support for over 650 troops for both Task Force Denali and Task Force South.”

*- U.S. Navy Lt. Cmdr. James Hoeft,
JECC JPASE member*

JPASE director. The officers provided a variety of public affairs services in three separate locations throughout Pakistan: Pano Aqil, Ghazi Air Field and the U.S. Embassy Islamabad.

“At the operation’s peak, we were providing public affairs support for over 650 troops for both Task Force Denali and Task Force South,” stated U.S. Navy Lt.

relationships and to ensure a synchronized message was released from all organizations.

The I-QRT supplied one analyst, who supported the ODR-P intelligence staff section and provided oversight and better visibility of what was happening on the ground to the other segments of the organization for their awareness and planning needs.

Thirteen JDT members were divided among four locations throughout Pakistan and provided critical humanitarian assistance/disaster relief insights to the ODR-P, Task Force Denali and Task Force South. The members filled key positions within each organization’s staff and worked closely with Pakistan’s National Disaster Management Authority, the Pakistani military, the U.N. and the lead U.S. agency, USAID, for a coordinated effort during current and future planning and operations.

U.S. Army Col. Ronald Shun, the JDT lead for the mission, explained how the team’s experience was of value.

“One of the strengths we bring is our understanding of how the

interagency process works. Relationships we’ve built in past operations and training we’ve received directly from USAID helped tremendously,” he said. “Integration with USAID and the U.N. ended up being a major benefit in the execution of the mission.”

In addition, the JDT also coordinated closely with the ODR-P staff to build numerous operational planning documents and develop a comprehensive strategy for transition and for the redeployment of forces following the completion of the mission in Pakistan.

“The JDT provided unique skill sets that were required to augment the ODR-P’s team during a humanitarian assistance mission,” Shun explained. “The combination of the two entities was critical for the overall success of operations.”

DOD officially completed operations in support of the Pakistan flood relief Nov. 30, 2010. ■



A Joint Enabling Capabilities Command member, U.S. Army Maj. Robert Robol, along with Pakistan soldiers and U.S. Marines load pallets with food in support of the flood relief operations in Pano Aqil, Pakistan.

Photo by U.S. Marine Corps Lance Cpl. Johnson Simeon

Cmdr. James Hoeft, a JPASE member who supported this mission.

The JPASE team coordinated media embarks and managed requests from numerous U.S., international and Pakistani media outlets for the release of imagery, video footage and interviews with military personnel.

In addition, the JPASE members worked closely with the U.S. Agency for International Development (USAID), the U.S. Embassy-Islamabad and the Pakistani military to foster continued

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*- U.S. Army Col. Ronald Shun,
JECC JDT lead for the mission*



Operation Serapis builds capability awareness, crisis action planning

Whitney Williams
USJFCOM JECC

Sixty-six members from the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) participated in Operation Serapis, a four-day, joint enhanced training event that took place at Hampton Roads area military installations from Jan. 6-9, 2011.

Objectives of the event included familiarization of several unique and evolving capabilities resident within the U.S. Navy community, and a comprehensive crisis action planning exercise based on lessons learned from the JDT's recent operational deployments.

Operation Serapis brought together active and reserve component members from the JECC's Joint Deployable Team (JDT) for an educational, team-building experience. The JECC's JDT provides specialized expertise in operations, plans, knowledge / information management and logistics to accelerate transition of a service operational headquarters to a joint task force headquarters (JTF HQ).

"Operation Serapis included visiting service organizations in the Hampton Roads area to better understand their capabilities from a planner's perspective," said JDT Director, U.S. Air Force Col. Paul Eberhart. "In addition, this was an opportunity to spend time working on our planning and operations skills."

One of the JDT's main efforts is developing and maintaining familiarity and awareness of the latest command



Photo by U.S. Joint Forces Command Public Affairs

Members from the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) tackled the Naval Special Warfare Group Two obstacle course with help from Navy SEAL recruits during Operation Serapis at the Joint Expeditionary Base, Little Creek. Operation Serapis allowed JECC members to gain a better understanding of unique and evolving capabilities and to learn what service-specific strengths can be used for the standup of a joint task force headquarters.

also received detailed briefings on the submarine's capabilities and had an opportunity to collaborate with the crew on the specific items that would be beneficial when called upon to standup a JTF.

U.S. Air Force Lt. Col. Benjamin Dubois said the submarine tour for the JDT members provided insights that can be added to his expertise.

"The tour gave me a broader view of the capabilities of the submarine force," he stated. "We're planners so we need to know the big picture and how all the tools fit into that box."

The JDT members also visited the

visit to NSWG2 provided information that would be beneficial in a real-world operation.

"This experience helped us understand the capabilities and expertise and what resources we can tap into," he said. "We can use this knowledge to plan and can also inform a joint force commander of what he has available to him."

"We've taken advantage of the military installations in the area to create an innovative joint officer professional development program," said U.S. Army [Brig. Gen.] Stephen Joyce, the JECC's Vice Commander. "With each event, our team's knowledge base has increased."

The final two days of Operation Serapis focused on crisis action planning (CAP), a core function of the JDT members when deployed.

The CAP exercise continued a scenario used during a previous JDT joint training event in November. The comprehensive scenario put JDT members 10 days out from their last planning effort and incorporated lessons learned from recent operational experiences supporting the Pakistan flood relief, Combined Joint Interagency Task Force - 435 and JTF-Haiti. The CAP exercise also required the members to include capabilities from the U.S.

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"This experience helped us understand the capabilities and expertise and what resources we can tap into. We can use this knowledge to plan and can also inform a joint force commander of what he has available to him."

*- U.S. Air Force Maj. Chad Dutton,
JECC JDT Reserve member*

and control capabilities within each branch of the armed services so it can employ these resources during the rapid stand up of a JTF HQ.

Operation Serapis gave JDT members an opportunity to take an up-close look at a U.S. Navy attack submarine, USS Albany (SSN 753), berthed at Naval Station Norfolk. In addition to a tour of the submarine, the JDT members

Naval Special Warfare Group Two (NSWG2) at the Joint Expeditionary Base in Little Creek, Va., where they completed an obstacle course used for Navy SEAL training. This team-building exercise was followed by a brief on the SEALs evolving capabilities and a tour of a rigid-hulled inflatable boat.

U.S. Air Force Maj. Chad Dutton, a JDT reserve member, explained that the



Operation Serapis builds capability awareness, crisis action planning

Operation Serapis continued from page 5.

Navy community during their planning efforts and final products.

U.S. Marine Corps Lt. Col. Brendan McBreen, the lead exercise developer explained the benefit of using the same scenario in the CAP event.

"It allowed the JDT members to maintain familiarity with the scenario," he said. "We had the opportunity to refine the products we developed during the first exercise and it brought us to the next level of planning which better resembled how a real world operation would function."

The scenario also required a unique planning environment. To simulate a more realistic operation, JDT members executed their planning aboard a U.S. Navy aircraft carrier, the USS George

operational capabilities that would be available in a similar situation.

"The idea was that this JTF needed to be located aboard a naval ship off the coast of the country used in the scenario," McBreen explained. "Physically being aboard the USS Bush not only provided a more realistic environment, but it gave the JDT members an insight into what some of the challenges might be and also allowed them to incorporate the ship's capabilities into their



Members of the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) completed a Naval Special Warfare Group Two obstacle course during Operation Serapis. In addition to the SEAL unit, JECC members attended tours on a U.S. Navy submarine and a U.S. Navy aircraft carrier.

Photo by U.S. Joint Forces Command Public Affairs

"We've taken advantage of the military installations in the area to create an innovative joint officer professional development program. With each event, our team's knowledge base has increased."

*- U.S. Army Brig. Gen. Stephen Joyce,
JECC Vice Commander*

H.W. Bush (CVN 77) at Naval Station Norfolk. JDT members used this setting to adapt to unfamiliar surroundings and also learned about the carrier's

planning."

Operation Serapis ended on Jan. 9, with a comprehensive brief to Joyce, who served as the JTF commander during the

CAP exercise.

He mentioned how the combination of events throughout the four days contributed to the final products.

"Because of the professional development opportunities built into Operation Serapis, the level of detail in planning was increased exponentially and resulted in high-quality, resourceful products at the end of the exercise," Joyce said.

The JECC's next joint enhanced training event is currently scheduled for this summer. ■

JECC Vice Commander promoted to Brigadier General

Julianne Symphon
USJFCOM JECC

On Jan. 20, 2011, the U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command's (JECC) Vice Commander, U.S. Army Col. Stephen Joyce, was promoted to the rank of Brigadier General at the Joint Warfighting Center in Suffolk, Va.

Joyce described the special occasion as both happy and humbling as he was joined by his wife, Ingrid, his brother, Bryan, his godfather, Mr. Frank Joyce, family and friends from the JECC, USJFCOM and the National Guard Bureau during the ceremony.

Joyce was thankful that his family, who still reside in his hometown of Newnan, Ga., nearly 600 miles away from the JECC headquarters, was able to attend the ceremony. While performing duties for the JECC, he is sometimes away from his family for weeks at a time,



but he keeps this hardship in perspective. "The distance is nothing compared to what our JECC members deployed downrange must endure," he stated.

USJFCOM Commander, U.S. Army Gen. Raymond Odierno, officiated the ceremony and spoke of Joyce's military career and the significant

accomplishments that led to his selection as a U.S. Army general officer.

"Stephen Joyce's incredible background as a highly qualified aviator, the leadership he provided to his former command and his current initiatives at the JECC verifies his dedication and integrity as he continues his dignified military career," stated Odierno. "We need great officers to lead us and Stephen Joyce will be one of those."

The Commander, JECC, U.S. Navy Rear Adm. Ted Carter, personally selected Joyce to serve as the Vice Commander due to his exemplary leadership and experience in the U.S. Army and the U.S. Army National Guard. After serving in the U.S. Army for 28 years (23 years on active duty) and his exceptional leadership at his former command, the U.S. Army 48th Infantry Brigade Combat Team headquartered

*JECC Vice Commander promoted
continued on page 7.*



JECC Vice Commander promoted to Brigadier General

JECC Vice Commander promoted continued from page 6.

in Macon, Ga., Joyce was selected for promotion upon his arrival at the JECC. With his distinctive military career and professional excellence, Carter knew he was the right candidate to help the JECC succeed in its mission.

Joyce has served at the JECC since Feb. 1, 2010 and recognizes the value of this position during his joint tour.

“Serving in the JECC has been a great opportunity for me and a highlight of my career,” said Joyce. “I fully appreciate my selection by Rear Admiral Carter to serve in the JECC and I will work tirelessly to provide the leadership this command deserves as we continue to be a high performing organization.”

As the Vice Commander, Joyce’s main responsibilities are to support Carter in his leadership duties ensuring the employment, management and development of the joint enabling capabilities.

In the summer of 2010, as Carter took on additional duties for special USJFCOM projects, it was crucial for Joyce to support the JECC in this leadership role and ensure the command continued to successfully complete their joint force requirements with no interruptions.

Joyce’s dedication, personal presence and professionalism have positively affected the command. With his vast knowledge of the National Guard, Joyce has provided exceptional guidance and has served as a main reserve component focal point.

The JECC reserve component consists of 126 assigned reserve officers that rapidly deploy alongside active duty members within the JECC’s Joint Deployable Team (JDT) to support emerging joint operations. Joyce has worked closely with the JDT leadership to implement several changes to improve how the reserve component is fully integrated into the JECC organization and how the JDT functions day-to-day.

Both active and reserve component JDT members continually participate in real-world operations and geographic combatant command-led exercises during their tours at the JECC. To supplement the training for these events, a new joint officer professional development program was recently implemented with Joyce’s support which builds capability



Pictured left, the Commander, U.S. Joint Forces Command, U.S. Army Gen. Raymond Odierno, who officiated the ceremony, looks on as the Commander, Joint Enabling Capabilities Command (JECC), U.S. Navy Rear Adm. Ted Carter (pictured right), administered the military oath to U.S. Army Brig. Gen. Stephen Joyce (pictured in center) as he was promoted on Jan. 20, 2011 at the Joint Warfighting Center, in Suffolk, Va.

awareness and increases core functions of the JDT members.

With Joyce’s endorsement, the new program allows reserve and active duty JDT members to work together through crisis action planning and teambuilding exercises. These four-day training exercises are held quarterly to correspond with JECC drill weekends. The program has included visits to numerous service-

any future missions.

Following Joyce’s guidance, the JECC also instituted a few internal changes to increase the effectiveness and communication among the JDT members of their expectations while stationed with the JECC. One such change was to implement a JDT Director position to provide the necessary leadership across the four functional areas of operations,

plans, knowledge / information management and logistics. The JECC members are now better informed and have a

“We need great officers to lead us and Stephen Joyce will be one of those.”

*- U.S. Army Gen. Raymond Odierno,
Commander, U.S. Joint Forces Command*

centric military installations in the local area to broaden the JDT’s awareness of capabilities available to the joint force commander; a unique opportunity that most reservists may not have available to them.

“Having fully integrated reserve and active duty members in the JECC working together enhances our teams and the expertise that the JECC can bring to fill capability gaps,” said Joyce. “It allows us to deploy military members, regardless of their active duty or reserve background.”

By training together, the JDT members foster relationships, build camaraderie and strengthen the understanding of what is required during joint operational planning. The new program further exercises the JDT members’ planning expertise to support

more efficient process to keep the JDT members apprised of upcoming JDT training events, exercise opportunities and deployment requirements.

During his tenure at the JECC, Joyce has played a pivotal role and when asked how he continues to stay motivated, Joyce said, “I continue to serve my country because I enjoy the opportunity to serve at this higher level and make a contribution. As long as I continue to make a difference and have fun, I will continue to serve my country.”

Joyce has made a considerable difference in his role as the Vice Commander. He has fulfilled all aspects of his demanding position and has done so with the same degree of professionalism and expertise that is found in a well-seasoned U.S. Army general officer. ■



**U.S. JOINT FORCES COMMAND
JOINT ENABLING CAPABILITIES COMMAND**

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**U.S. JOINT FORCES COMMAND
JOINT ENABLING CAPABILITIES COMMAND**

The U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) employs, manages and develops USJFCOM Joint Enabling Capabilities (JEC) for Global Response Force execution and emerging operational requirements. When directed, deploys USJFCOM JECs and other requested capabilities in order to provide immediate, short-duration support to establish, organize and operate a joint force headquarters.

