



U.S. TRANSPORTATION COMMAND JECC



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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

JULY 2011

JECC Commander's Message



This month's issue marks the very first Joint Enabling Capabilities Command (JECC) newsletter following our reassignment to the U.S. Transportation Command (USTRANSCOM). As you'll notice throughout the newsletter, many of the articles focus on our efforts to align ourselves and fully integrate into the USTRANSCOM staff.

On July 1, 2011, the JECC officially transitioned from U.S. Joint Forces Command (USJFCOM) to USTRANSCOM and became a subordinate joint command of USTRANSCOM. This momentous event was celebrated during a transition ceremony held on June 30 in which U.S. Air Force Gen. Duncan McNabb, USTRANSCOM Commander, and Lt. Gen. Keith Huber, USJFCOM Deputy Commander, participated. See the article on this page for details on the ceremony.

In the months leading up to this reassignment, the JECC worked closely with the USTRANSCOM staff to identify all the processes, procedures and documentation that needed to be worked to ensure a seamless transition. One such item culminated in a Rehearsal of Concept Drill held on June 23, 2011 to exercise and clarify the operations generation process when deploying the JECC's Reserve component members. The article on page 6 has further information on the elements of this event.

Even throughout the planning and execution of this transition, the JECC has maintained a focus on training and operational support to the joint force commander. For instance, the Joint Communications Support Element (JCSE), a subordinate command of the JECC, recently supported a major exercise in the U.S. Africa Command (USAFRICOM) area of operations. During African Lion 2011, the JCSE detachment that mans, deploys and employs USAFRICOM's Deployable Joint Command and Control (DJC2) system traveled to Morocco to provide exercise participants with a rapid command and control capability and reliable communications with their forward operating units. The articles on page 3 further explain JCSE's support to African Lion.

The JECC's support to the geographic combatant commands and joint force commanders will continue without interruption as we settle into our new position within the USTRANSCOM staff. The JECC is a high performing, high morale organization defining itself by how quickly we get out the door for a rapid deployment and how well we perform during the mission. We believe that we will be a great fit within the USTRANSCOM organization and the enduring values established by the USTRANSCOM staff.

I encourage your comments and feedback on the articles within this issue or the JECC itself. Please send an email to JECCNews@jecc.ustrancom.mil with any input. I appreciate your support of the JECC and for allowing us to continue providing unique capabilities to the joint warfighter.

All the best

W. E. Carter
Rear Adm., U.S. Navy
Commander, Joint Enabling Capabilities Command



JCSE's communications experts support exercise African Lion 2011.

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The JECC hosts the Rehearsal of Concept Drill for Reserve Rapid Mobilization.

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The Joint Enabling Capabilities Command reassigned to U.S. Transportation Command

Whitney Williams
USTRANSCOM JECC



U.S. Navy Rear Adm. Walter E. Carter (pictured left), Commander, Joint Enabling Capabilities Command (JECC) and U.S. Air Force Gen. Duncan McNabb (pictured bottom right), the U.S. Transportation Command Commander, unfurl the new JECC colors at the transition ceremony on June 30, 2011 as Deputy Commander, U.S. Joint Forces Command, U.S. Army Lt. Gen. Keith Huber, looks on.

On July 1, 2011 the Joint Enabling Capabilities Command (JECC) was officially reassigned to U.S. Transportation Command (USTRANSCOM) as part of the continuing effort to realign functions in the wake of U.S. Joint Forces Command's (USJFCOM) disestablishment.

Distinguished guests, senior leaders, JECC members, family and friends gathered at the Joint and Coalition Warfighting Center in Suffolk, Va. for the

June 30, 2011 ceremony which marked the transition of the JECC's command and control to USTRANSCOM.

U.S. Army Lt. Gen. Keith Huber, USJFCOM Deputy Commander, officiated the ceremony and spoke of the JECC's eagerness and ability to perform their mission over the past few years under USJFCOM.

"[The JECC's] willingness to, at no-

*The JECC reassigned to USTRANSCOM
continued on page 2.*



The Joint Enabling Capabilities Command reassigned to U.S. Transportation Command

The JECC reassigned to USTRANSCOM continued from page 1.

notice, go wherever the crisis is....their willingness to constantly be on that alert status....is what has allowed you to prosper," he said. "This is a historical mark as you retain your capability, as your reputation continues and as you change to another combatant command."

The JECC will be a subordinate joint command of USTRANSCOM and will retain the Joint Communications Support Element (JCSE), the Joint Public Affairs Support Element (JPASE) and the Joint Deployable Team (JDT) as subordinate commands. The JECC headquarters, JDT and JPASE will remain in Hampton Roads, Va., and JCSE will remain at MacDill Air Force Base in Tampa, Fla. for the foreseeable future.

U.S. Air Force Gen. Duncan McNabb,

"[The JECC's] willingness to, at no-notice, go wherever the crisis is....their willingness to constantly be on that alert status.....is what has allowed you to prosper."

*- U.S. Army Lt. Gen. Keith Huber,
Deputy Commander, U.S. Joint Forces Command*

USTRANSCOM Commander, who served as the keynote speaker during the transition ceremony, mentioned the JECC's successes in recent deployments and how the JECC's capabilities will align with USTRANSCOM.

"Your accomplishments, your mission, your global reach are a perfect fit for the USTRANSCOM team," he stated. "Together our combined teams will be able to accomplish and continue to accomplish amazing feats."

As the JECC begins to integrate with

the USTRANSCOM staff, U.S. Navy Rear Adm. Walter E. Carter, Commander, JECC, conveyed his future focus for the command.

"The JECC is pleased to be a part of the USTRANSCOM team and we will continue our mission of providing joint enabling capabilities on short-notice to joint force commanders worldwide," he said. "The support we currently supply to the joint warfighter will continue without interruption."

The JECC provides immediate, short-duration support to establish, organize and operate joint force headquarters across the globe and combines capabilities from the six unique functional areas of plans, operations, logistics, information superiority/knowledge management, communications and public affairs.

For more information on the JECC, visit: <https://ustranscom.eim.amc.af.mil/jecc/default.aspx>. ■



Pictured left, U.S. Transportation Command (USTRANSCOM) Commander U.S. Air Force Gen. Duncan McNabb received a command coin from the Commander, Joint Enabling Capabilities Command (JECC), U.S. Navy Rear Adm. Walter E. Carter, following the transition ceremony on June 30, 2011. As part of the U.S. Joint Forces Command disestablishment, the JECC was reassigned to USTRANSCOM.

Photo by Joint and Coalition Warfighting Center Graphics



"Your accomplishments, your mission, your global reach are a perfect fit for the USTRANSCOM team."

*- U.S. Air Force Gen. Duncan McNabb,
Commander, U.S. Transportation Command*



Exercise African Lion 2011 features extensive upgrades, highlights strength of U.S. - Moroccan relationship

U.S. Marine Corps Cpl. Cullen Tiernan
U.S. Marine Forces Africa Public Affairs

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By air and by sea, the U.S. Marines, soldiers, sailors and airmen are landing in Agadir. The service members are here to participate in exercise African Lion 2011 (AL11) and train side-by-side with their Moroccan counterparts, the Royal Moroccan Armed Forces.

The U.S. troops arrive here and immediately begin the voyage to Tan-Tan, the small desert town in southern Morocco where the majority of the exercise will take place. The annual arrival of Americans has become a familiar site to the Moroccans as African Lion is in its 8th year. The exercise grows larger every year. More than two years of planning went into this year's exercise, and it promises to be the largest, most multifaceted African Lion ever.

"The Moroccans asked us to make the exercise bigger, more complicated and more difficult," said U.S. Marine Maj. Keith Nunn, the lead planner and lead of the exercise coordination cell with Marine Forces Africa (MARFORAF). "This really highlights the strong military relationship we have with Morocco. They wanted us to crank it up a little and we are. We have increased the size almost two-fold and have exponentially increased the complexity."

AL11 includes many firsts. In order to fulfill the Moroccan request to increase the exercise's size, MARFORAF requested the Deployable Joint Command and Control Systems (DJC2), DJC2 core package, and the capabilities of Joint Logistics Over-The-Shore (JLOTS). These new elements have allowed the exercise to include twice as many tanks as last year, M777 howitzer artillery pieces, and the inclusion of JLOTS enablers such as the U.S. Army tugboat Winfield Scott, the USNS Bobo, USNS Ptilaau and the U.S. Navy HSV-2 Swift, as well as F-15 Eagle fighter jets. In order to ensure all the different elements of this year's enlarged exercise have constant access to communications, the DJC2 was an essential addition.

"There's no better way to conduct forward planning or command and control than the DJC2," said Nunn. "The members of the DJC2 benefit tremendously from their experiences here, and it's important to have their readiness continually tested."

U.S. Army Capt. Thomas Goodall, U.S. Africa Command detachment commander, C Troop, 5th Joint Communications Squadron, Joint Communications Support Element (JCSE), also stressed the importance of his unit's readiness. He said no matter what the conditions are on the ground, his detachment has to have the capability to deploy anywhere on the continent of Africa. The members of the DJC2 are already proving their capabilities here. Despite the heavy rains that greeted their arrival, the [JCSE's] team successfully became operational in less than 48 hours of arriving in Agadir.

"We weren't going to wait for the storm to pass," said Good-

JCSE's communications experts support exercise African Lion 2011

Julianne Sympson
USTRANSCOM JECC

The Joint Communications Support Element (JCSE), a subordinate command of the Joint Enabling Capabilities Command (JECC), deployed a team of experts to Agadir, Morocco to provide skilled communications capabilities during U.S. Africa Command's (USAFRICOM) annual exercise, African Lion 2011 (AL11).

This U.S. and Morocco bilateral exercise fostered relationships and built on each other's military capabilities and procedures to increase stability and support in the region. Close to 3,000 members total from both the U.S. and the Royal Moroccan Armed Forces participated in this year's event which was larger in scope than years past and included military training in peacekeeping and



The U.S. Africa Command (USAFRICOM) Deployable Joint Command and Control (DJC2) system was transported by ship for the first time during exercise African Lion 2011. Members from the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, maintains detachments at various combatant commands that employ and manage the DJC2 systems which provide access to classified and unclassified network access as well as secure and non-secure voice and video teleconferencing capabilities.

humanitarian assistance (HA) operations. Additionally, this year's exercise incorporated the use of Joint Logistics Over the Shore (JLOTS) which exercised the loading and unloading of ships without having to rely on fixed port facilities.

U.S. Marine Forces, Africa (USMARFORAF), a USAFRICOM service component, served as one of the joint task force headquarters (JTF HQ) during AL11 and requested the use of USAFRICOM's Deployable Joint Command and Control system (DJC2), an expeditionary communications package that has the ability to provide command, control, communications and computer support to a full JTF HQ.

JCSE maintains detachments of 16 - 24 members at various geographic combatant commands that are charged with operating and employing the DJC2 systems. AL11 offered an opportunity for members of its USAFRICOM detachment to deploy into an austere environment and exercised their ability to set up and operate the DJC2 quickly and effectively. The DJC2, like all JCSE communication packages, is air transportable; however, AL11 provided an

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Exercise African Lion 2011 features extensive upgrades, highlights strength of U.S. - Moroccan relationship

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all. "We got support from other exercise participants, and we got our tents up. Our quick set up really speaks to the work ethic and focus on the mission that we came here with. We are ready at a moment's notice to go from this exercise to a real world mission," added Goodall. "Our joint team is the perfect support element for this exercise."

The 16 member detachment, based in Vicenza, Italy, has counterparts all over the globe, including two who have recently been deployed to respond to the real world crises in Haiti and Japan. The DJC2 provides e-mail, Defense Switch Network phone and secure video and telephone conference capabilities.

"Having the DJC2 here is a huge improvement for our tactical communication operations," said U.S. Marine Sgt. Ryan Kish, radio chief with MARFORAF, who is serving in his third African Lion exer-

JCSE's communications experts support Exercise African Lion 2011

portunity to exercise the transport of the DJC2 by sea and further verified JCSE's ability to deploy worldwide by any means necessary.

After three days aboard one of the U.S. Navy's newest ships, the High Speed Vessel (HSV) Swift, the JCSE team disembarked and set up the DJC2 at a vacant Moroccan airfield in Agadir, Morocco. The bare beach environment, similar to many austere environments in the world, provided an ideal location to sharpen the joint communicators knowledge and skill sets of operating and maintaining connectivity with the DJC2.

A JCSE member of the USAFRICOM detachment, U.S. Army Capt. Thomas Goodall, who served as the officer-in-charge during AL11, shared his unique experience during the exercise.

"The DJC2 quickly transformed a barren, isolated area of a Moroccan airfield to a fully functional joint task force," said Goodall. "The DJC2 supplied everything to include power, air-conditioning, shelter and workspace and also provided all



U.S. Marine Corps photo by U.S. Marine Forces, Africa

The 16-man team from the Joint Communications Support Element did not waste any time as they set up the Deployable Joint Command and Control system (DJC2) upon arrival in Agadir, Morocco to provide communications connectivity for the duration of exercise African Lion 2011. The JCSE detachment is currently stationed at U.S. Africa Command (USAFRICOM) headquarters and deployed to set up the DJC2 on an isolated airfield in support of two USAFRICOM service components; U.S. Naval Forces, Africa and U.S. Marine Forces, Africa, as they served as the joint task force headquarters during the exercise.

cise. "We can now keep constant [communication] with each forward unit, and have the ability to support a full [Joint Task Force]."

The DJC2's ability to communicate has already proven essential as the exercise planners have been forced to contend with harsh weather conditions on the Atlantic Ocean. The JLOTS team has been forced to reroute from delivering their equipment from Tan-Tan to Agadir. The JLOTS operation is what has allowed African Lion 2011 to increase in size and scope so dramatically. The U.S. Transportation Command [USTRANSCOM] and Africa Command's [USAFRICOM] planners worked together in order to ensure JLOTS support and fulfill the Moroccan request that this year's exercise be improved. The introduction of the U.S. ships has already enabled more interoperability with the Moroccan frigate Mohammed V providing security for the U.S. ships.

"We normally have our troops arrive here on a commercially chartered aircraft," said Nunn. "Introducing Bobo and Pililau now allows us a great opportunity to get more troops trained. The ad-

the communications capabilities to keep the joint task force connected at all times."

The JCSE team worked to provide constant connectivity from the DJC2 in support of the two phases of the exercise and the two separate joint task forces involved in AL11.

During the first phase of AL11 from April 25 – May 18, 2011, U.S. Navy Forces, Africa (USNAFVAF) served as the JTF HQ and focused on ship-to-shore operations. Utilizing the DJC2 equipment set, manned by JCSE communicators, the USNAFVAF's JLOTS force coordinated all the necessary requirements to execute the heavy cargo and equipment movements supporting AL11. During the at-sea portion of the exercise, the careful coordination of unloading and loading cargo and equipment ashore was reliant on communicating to each party involved. The JCSE members were responsible for the DJC2 system administration and the logistics of deploying and staging the DJC2

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Exercise African Lion 2011 features extensive upgrades, highlights strength of U.S. - Moroccan relationship

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ditional piece of having the Mohammed V provides security for our ships is huge in building interoperability between our militaries.”

The assimilation of [USTRANSCOM] and [USAFRICOM] makes the exercise even more diverse, and the Moroccans will be able to be exposed to the full spectrum of the U.S. military.

“We are working with all four services for the first time this year,” said Kish. “It’s a really good opportunity to learn each other’s systems and different ways of operating in a field environment. My first year here, we were in a much more difficult situation with communication. I was responsible for developing the entire communication system myself in one day.”

The exercise’s main goals are to create interoperability between the U.S. and Moroccan militaries and to further develop the relationship between the U.S. and Moroccan governments. The primary goal of African Lion for the Royal Moroccan Armed Forces is to become interoperable with the U.S. military and the U.S. military’s goal is to have a partner for counter-terrorism and peacekeeping operations.

There are bigger picture benefits to these goals that many people might not understand, according to Nunn. For example, that right now there are Moroccan peace keepers in Kosovo and the Ivory Coast, and he said the Royal Moroccan Armed Forces plays an important role providing a source of stability to a region that has recently been experiencing dramatic change.

“Our annual engagement with the Moroccan military helps improve regional stability,” said Nunn. “African Lion is the United States single largest military engagement on the continent of Africa this year. This exercise reinforces essential values, such as respect for the rule of law, discipline and the supremacy of civilian authority, which our professional militaries have in common.”

Exercise African Lion 2011 is an annually scheduled, joint, combined U.S.-Moroccan exercise. It brings together nearly 2,000 U.S. service members from locations throughout Europe and North America with more than 900 members of the Royal Moroccan Armed Forces. It is the largest exercise within the [USAFRICOM] area of responsibility, and is designed to promote interoperability and mutual understanding of each nation’s military tactics, techniques and procedures. All U.S. forces will return to their home bases in the United States and Europe at the conclusion of the exercise. ■



JCSE’s communications experts support Exercise African Lion 2011

JCSE’s communications experts support AL 11 continued from page 4.

during the initial stages of the exercise.

Following the completion of phase one, JCSE switched gears to support USMARFORAF during phase two from May 18 – 31, 2011. Phase two focused on peacekeeping and HA mission sets and consisted of lethal and non-lethal ground force training for the Moroccan military. The JCSE communications experts informed the JTF HQ personnel of the standards and procedures for operating the DJC2 as USMARFORAF provided operational planning to provide medical, dental and veterinarian services to the local residents.

AL11 brought together a multitude of military capabilities across the services and connectivity was vital to the JTF HQ personnel so they could coordinate across the joint operational theater and complete their mission.

By deploying the USAFRICOM DJC2 during AL11, it not only validated JCSE’s ability to rapidly operate their communication packages in any environment but it also familiarized USNAF and USMARFORAF with the capabilities JCSE brings to the joint warfighter.

Goodall summarized the DJC2 detachment’s overall experience during AL11 and mentioned further how the exercise contributed to their knowledge base.

“We are all communications experts by trade and this type of expertise and experience fostered a special blend of signal support to the joint task force headquarters in support of African Lion 2011,” said Goodall. “The exercise was an ideal training environment for the USAFRICOM detachment to test their individual level of readiness and proficiency and sharpened our communication skills.” ■



Pictured above, U.S. Army Capt. Thomas Goodall, (pictured right) the Deployable Joint Command and Control (DJC2) detachment commander, works with U.S. Marine Corps Master Sgt. Windle Riles, U.S. Marine Forces Africa lead communications planner, to ensure the DJC2 was up and operational within 48 hours. During African Lion 2011, the DJC2 provided the necessary communications capability that was key to the success of the exercise.

U.S. Marine Corps photo by U.S. Marine Forces, Africa



JECC hosts a Rehearsal of Concept Drill for Rapid Mobilization of Reserves

Julianne Sympson
USTRANSCOM JECC

The Commander, Joint Enabling Capabilities Command (JECC), U.S. Navy Rear Adm. Walter E. Carter, hosted a Rehearsal of Concept (ROC) Drill on June 23, 2011 in Norfolk, Va. and met with several key leaders involved in the reserve component (RC) orders generation process from each service branch.

The JECC can deploy joint operators and planners from its Joint Deployable Team (JDT) within 72 hours of notification to provide support to crisis and contingency operations. To meet such a short timeline, a portion of the JECC's reserve members remain on an alert status for a three-month period approximately every 18 months. During this period the JECC reserve members are on drilling status at their home station unless a requirement emerges and then they are quickly deployed downrange.

When such an event occurs, each service branch generates RC orders which authorize a reserve member to be temporarily absent from their current job at their home station to support the JECC



Pictured above, the Joint Enabling Capabilities Command (JECC) facilitated a Rehearsal of Concept (ROC) Drill to verify the JECC's ability to rapidly deploy their reserve members as the command transitions to U.S. Transportation Command (USTRANSCOM). The Commander, JECC, U.S. Navy Rear Adm. Walter E. Carter (bottom left) discusses the importance of the JECC's reserve component (RC) with USTRANSCOM's Director of the Joint Reserve Directorate, U.S. Air Force Maj. Gen. David Post (pictured far right), and several other key leaders on June 23, 2011.

mand brought a wealth of knowledge and experience to further validate the efforts of this event.

The ROC Drill was also particularly important to USTRANSCOM's Director of the

Carter. "In my opinion, there is absolutely no difference between the JECC reserve members and our active duty personnel except the orders that got them here, and that is the main focus of what we are working on today."

The JECC employs a "total force" concept in which active duty and RC members are fully integrated. The RC members train to the same standards as active duty members and are regular participants in JDT deployments. The combined unit builds upon each other's areas of expertise for even greater value to the joint force commander.

The JECC Operations Division Chief, U.S. Army Col Carl Giles, explained the significance of the event's efforts and its timeliness as the JECC looks towards the future.

"We have to clarify this process as the JECC evolves as an organization and transitions under U.S. Transportation Command," said Giles. "In the past, the JECC deployment teams have been comprised of more reservists than active duty personnel on average, and in the future we will need to have assured access to the reserve members."

The attendees participated in four

*The JECC hosts a ROC Drill
continued on page 7.*

"In my opinion, there is absolutely no difference between the JECC reserve members and our active duty personnel except the orders that got them here, and that is the main focus of what we are working on today."

*- U.S. Navy Rear Adm. Walter E. Carter,
Commander, Joint Enabling Capabilities Command*

mission. The JECC's ability to deploy these teams could be significantly degraded if the RC orders generation process for the JECC's JDT reserve members is not quick, effective and understood by all the involved parties.

The ROC Drill brought orders generation process owners together to synchronize efforts and increase awareness of the current service-specific processes and procedures. Representatives and key senior leaders from the Office of the Secretary of Defense - Reserve Affairs, U.S. Transportation Command (USTRANSCOM), U.S. Joint Forces Command (USJFCOM), U.S. Army Forces Command, U.S. Fleet Forces Command and U.S. Air Force Reserve Com-

Joint Reserve Directorate, U.S. Air Force Maj. Gen. David Post, and mobilization assistant to the Director of Operations, U.S. Air Force Brig. Gen. James Muscatell, who were both in attendance. As the JECC was reassigned from USJFCOM to USTRANSCOM, this event was a key piece in validating the current processes in place during the transition.

During the opening remarks of the ROC Drill, Carter thanked all those in attendance and expressed the importance of their participation in this event.

"The JECC is a scalable, deployable and employable organization and we rely on our reserve component to adequately fulfill our mission requirements," stated



JECC hosts a Rehearsal of Concept Drill for Rapid Mobilization of Reserves

JECC hosts a ROC Drill continued from page 6.

service-specific working groups led by JECC RC senior service representatives. Each working group analyzed the current orders generation process and identified key points of improvement in policies and procedures to ensure the JECC is fully capable of deploying reserve members within the same short notice window that the JECC active duty members deploy.

Following the working groups, each service presented their findings and suggestions to Carter and the other key leaders. JECC senior service representatives made recommendations for a way ahead to make the orders process more efficient for their respective service branches. This valuable insight will assist the JECC

in generating official documentation to standardize and clearly identify the JECC reserve rapid deployment process and contribute to the efficiency of the process.

U.S. Navy Capt. Tom Savidge, one of the JECC's most experienced RC members, who has supported numerous JECC deployments, served as the JECC RC senior representative for the U.S. Navy working group and spoke of the command's reliance on the JECC RC during operational missions.

"The JECC is a cutting-edge organization with a unique reserve component that is without a doubt mission-essential," said Savidge. "This command is one of the best organizations a reservist can join for the incredible level of participation and

experience gained, and we are working towards an efficient process to get our planners and operators downrange."

Ultimately, the ROC Drill provided an opportunity for USTRANSCOM, the JECC and the service process owners to identify the resources provided by the reserve service branches, synchronize the critical events leading up to a short-notice deployment and verify the necessary actions required to deploy reserve members now that the JECC is part of USTRANSCOM. ■

USTRANSCOM Commander visits JECC in Norfolk, Va.

Whitney Williams
USTRANSCOM JECC

Shortly after the Joint Enabling Capabilities Command (JECC) transitioned to U.S. Transportation Command (USTRANSCOM), the Commander, U.S. Air Force Gen. Duncan McNabb, visited the JECC headquarters to meet with senior leaders.

On July 15, 2011, McNabb traveled to Building X-132 on Naval Station Norfolk, Va. to tour the JECC's facilities and be introduced to the staff. Additionally, the visit offered the Commander, JECC, U.S. Navy Rear Adm. Walter E. Carter, an opportunity to provide an in-depth look at the JECC's mission, organization, capabilities and priority objectives moving forward after the transition.

Carter spoke of the importance of McNabb's visit within just two weeks of the JECC's transition to USTRANSCOM.

"General McNabb's enthusiasm and keen interest in the JECC's mission and focus areas really speaks to the exceptional leadership qualities that he possesses," Carter stated. "The JECC is fully committed to aligning with the USTRANSCOM organization and General McNabb's direct involvement in this transition process has built great morale within the organization and will lead us to succeed."

The majority of McNabb's visit was spent meeting with members of the

JECC headquarters staff and the Joint Deployable Team (JDT), a subordinate command of the JECC, co-located in Norfolk, Va. The JECC's other subordinate commands; the Joint Public Affairs Support Element and the Joint Communications Support Element are located in Suffolk, Va. and MacDill Air Force Base, Tampa, Fla., respectively.

"It was an outstanding opportunity to meet General McNabb," said U.S. Air Force Lt. Col. Richard Hughes, a member of the JECC's JDT. "His visit made it apparent that USTRANSCOM is fully interested in our capabilities which complement USTRANSCOM's global reach."

A short period of time was set aside for senior leaders to discuss the mechanics of the JECC and inform McNabb of the current operational tempo and what events are on the horizon. McNabb seemed impressed with both the organizational construct of the JECC and the high-quality members that the JECC employs and deploys.



The U.S. Transportation Command (USTRANSCOM) Commander, U.S. Air Force Gen. Duncan McNabb (pictured left) visited USTRANSCOM's newest subordinate joint command; the Joint Enabling Capabilities Command (JECC) located in Norfolk, Va. McNabb met with the Commander, JECC, U.S. Navy Rear Adm. Walter E. Carter, and his team which provided an opportunity to foster a stronger relationship between the two commands. Pictured above, U.S. Air Force Lt. Col. Trae York, a JECC Joint Deployable Team (JDT) member, shakes hands with McNabb as he met with each member of the JDT and the JECC.

Photo by USTRANSCOM JECC

"I appreciate what the JECC does and how well you do it. You are a national asset," he said.

McNabb's willingness to travel to the JECC headquarters and meet with members left a lasting impression on the organization. He demonstrated USTRANSCOM's commitment to making the JECC a viable part of the team. McNabb's guidance and leadership going forward will be an asset to the continuing mission of the JECC. ■



**U.S. TRANSPORTATION COMMAND
JOINT ENABLING CAPABILITIES COMMAND**

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**U.S. TRANSPORTATION COMMAND
JOINT ENABLING CAPABILITIES COMMAND**

The Joint Enabling Capabilities Command (JECC) employs assigned joint enabling capabilities (JEC) for Global Response Force execution and emerging operational requirements. When directed, JECs deploy in order to provide immediate, short-duration support to establish, organize and operate a joint force headquarters.

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The editorial content of this newsletter does not necessarily reflect the official views of the command or any government organization and does not imply endorsement.

