



# JECC

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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

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## Initial JECC team returns from supporting Rule of Law operations in Afghanistan

**Whitney Williams**  
USJFCOM JECC



Photo provided by JECC Joint Deployable Team

*The Joint Enabling Capabilities Command's (JECC) Joint Deployable Team of 17 personnel returned after supporting the Combined Joint Interagency Task Force - 435 and the U.S. Embassy - Afghanistan. The JECC team helped to establish the Interagency Planning and Implementation Team and the Rule of Law Field Force - Afghanistan.*

A team from the U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) returned in January from supporting the Combined Joint Interagency Task Force (CJIATF) - 435 and the U.S. embassy in Afghanistan.

Four members from the JECC's Joint Deployable Team (JDT) departed in early August and 13 more JDT members followed in September to provide capabilities supporting Rule of Law efforts throughout Afghanistan.

The JECC's JDT provides unique skill sets in the functional areas of operations, plans, knowledge/information management and logistics on short notice for emerging requirements.

"This operation required a variety of skill sets and the JDT tailored its sup-

port to accommodate various requests," stated U.S. Air Force Col. Paul Eberhart, the JECC JDT director. "Many times the missions will change once you arrive and part of the JDT's value is their ability to adjust to that evolving environment."

When they arrived in Afghanistan, the team members were dispersed to support three separate missions. Four members provided knowledge management (KM) expertise to the CJIATF-435 headquarters, nine members established the Interagency Planning and Implementation Team (IPIT) and four members helped establish the Rule of Law Field Force -

*Initial JECC team returns continued on page 2.*

Welcome to the March issue of the U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) newsletter.

As you may be aware, on Jan. 6, the President approved the disestablishment of USJFCOM and on Feb. 9, the Secretary of Defense signed a memorandum providing guidance and direction to execute this disestablishment.

USJFCOM has prepared a detailed implementation plan to execute the disestablishment and the specifics of this plan will be further refined over the next few months.

The capabilities and mission of the JECC will continue after the disestablishment. We are still working the exact details of the JECC's future; however, in the months ahead, our priority will be to continue providing enabling capabilities to the joint warfighter.

As aspects of the disestablishment are finalized and the JECC's future is solidified, you can expect to receive more specific information directly from the USJFCOM leadership and the JECC leadership staff.

In the midst of this transition period, the JECC has remained busy; participating in exercises, conducting operational courses and supporting real-world operations.

In late January, an initial JECC team returned after supporting Rule of Law operations in Afghanistan. This team assisted in the establishment of the Rule of Law Field Force-Afghanistan for the Combined Joint Interagency Task Force-435 and the Interagency Planning and Implementation Team in support of the U.S. Embassy-Afghanistan. More information on this deployment is included in the article on the front page.

In addition, see page 7 for details on the JECC's support to U.S. Africa Command (USAFRICOM) as part of the international community's response to the civil unrest in Libya.

The JECC provided a tailored Joint Enabling Capabilities Planners Course for USAFRICOM and its subordinate units. The course, which was held over two weeks in January, was designed to build operational planning skills so that the staffs are prepared to efficiently and effectively stand up a joint task force headquarters (JTF HQ). See page 3 to read more on this effort.

Additionally, members from the JECC also participated in the U.S. Southern Command exercise, Integrated Advance 11 and supported U.S. Naval Forces Southern Command/U.S. Fourth Fleet as they tested their readiness as a JTF HQ. Further details on this exercise can be found on page 5.

Thank you for your readership and your continued support as we work through USJFCOM's disestablishment and determine the final details of the JECC's future.

All the best,

**W. E. Carter**  
Rear Adm., U.S. Navy  
Commander, Joint Enabling Capabilities Command



# Initial JECC team returns from supporting Rule of Law operations in Afghanistan

*Initial JECC team returns continued from page 2.*

Afghanistan (ROLFF-A) headquarters.

KM team objectives included capturing information related to Rule of Law efforts in Afghanistan and establishing a shared location all partners could access. They designed and launched a password-protected portal providing users with an advanced, collaborative environment to exchange information across the coalition, interagency and civilian-military boundaries.

U.S. Navy Capt. Steve Harris, the JECC's Communications Systems

help these processes and position it for success."

Team members also helped establish the IPIT, a civilian-military organization that reports to the U.S. Embassy - Afghanistan's Coordinating Director of Rule of Law and Law Enforcement, Ambas-

*"The JDT's real strength in providing support to both the IPIT and ROLFF-A is the collaborative capability that we bring; tapping the intelligence of the collective group to come up with solutions to very complex problems."*

*- U.S. Navy Capt. Thomas Savidge, JECC JDT mission lead*

Chief and a previous JDT member who deployed in support of this mission, explained how the skill sets of the JDT's KM members contributed to the development of the collaborative portal.

"Our JDT members are trained in the basic practices and theories of knowledge management and bring this expertise to the mission," he said. "We focused on building a product that would

sador Hans Klemm.

The IPIT provided policy management and operational support to the various organizations performing Rule of Law functions in Afghanistan.

The team conducted comprehensive planning to determine interagency capability with Rule of Law equities in Afghanistan and harmonize efforts across the organizations. They prepared numerous briefings on the coordination progress and presented the findings to Ambassador Klemm and a deputies committee of 14 agencies within the Rule of Law on a weekly basis.

U.S. Air Force Lt. Col. Trae York, a JDT member who supported the IPIT, spoke of the culminating product developed during the team's time in Afghanistan.

"We developed a common operating picture that maps all the organizations and agencies contributing to Rule of Law

efforts," he said. "It shows you where the organization is located and gives you a basic overview of the functions they perform."

CJIATF-435 established ROLFF-A, a subordinate command comprised of U.S. service members from the Army, Navy, Air Force and Marine Corps, to provide essential field capabilities, liaison, and security to partnered Afghan and coalition civil-military rule of law project teams in areas of Afghanistan.

The team instituted basic headquarters functions in the early development stages of ROLFF-A, including a standard battle rhythm and responded to requests for information from outside agencies. It also developed constructive programs to build confidence in the Afghan Rule of Law system.

"The JDT's real strength in providing support to both the IPIT and ROLFF-A is the collaborative capability that we bring; tapping the intelligence of the collective group to come up with solutions to very complex problems," explained U.S. Navy Capt. Thomas Savidge, the JDT's mission lead for this deployment.

A second team of seven JDT members deployed in mid-January to assume operations. This team will support the IPIT and ROLFF-A until late spring. ■



While supporting mission requirements, the Joint Enabling Capabilities Command (JECC) members took frequent trips to visit local Afghans. Pictured above, JECC Joint Deployable Team member, U.S. Navy Cmdr. Corey Wofford, passed out gifts to several of the women and children.

Photo provided by JECC Joint Deployable Team



Pictured above, the Joint Enabling Capabilities Command (JECC) team, which was deployed to assist in the establishment of the Rule of Law Field Force - Afghanistan and the Interagency Planning and Implementation Team, met the U.S. Secretary of Defense, Mr. Robert Gates, in Afghanistan. The JECC Joint Deployable Team members deployed to support the planning, coordinating and synchronizing of Rule of Law efforts with Afghan partners.

Photo provided by JECC Joint Deployable Team



# USAFRICOM Joint Enabling Capabilities Planners Course



**Lt. Col. William Wroten**  
U.S. Marine Corps  
USAFRICOM Standing Joint Force  
Headquarters

**F**orty members of U.S. Africa Command (USAFRICOM), U.S. Army Africa (USARAF), U.S. Navy Africa, 17th Air Force, Combined Joint Task Force - Horn of Africa and the British Forces participated in a Joint Enabling Capabilities Planners Course (JEC PC) January 17-28, 2010, at the USARAF Contingency Command Post in Longare, Italy to support command operational planning and training requirements. This course, taught by facilitators from U.S. Joint Forces Command's (USJFCOM) [Joint Enabling Capabilities Command], is recognized by USAFRICOM as the premier training opportunity for its operational planners.

This recent JEC PC brought together operational planners from around Europe to increase their knowledge of joint planning and enhance their ability to conduct accurate mission analysis and course of action development for their respective commanders. Participation of U.S. military and civilians, interagency representatives and allied partners proved to be critical in preparing USAFRICOM and its subordinate elements for planning efforts involving the diverse and dynamic continent of Africa.

## JECC facilitates Joint Enabling Capabilities Planners Course for USAFRICOM and USARAF

**Julianne Simpson**  
USJFCOM JECC

**F**rom Jan. 17 – 28, 2011 a team of seven members from the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) traveled to Longare, Italy, to conduct a unique Joint Enabling Capabilities Planners Course (JEC PC). This training event was requested by U.S. Africa Command (USAFRICOM) to enhance joint operational planning skills across their headquarters (HQ) staff and their subordinate commands.

The JEC PC, which is designed to provide instruction on the joint operation planning process (JOPP) and initial joint task force (JTF) operations, is normally conducted quarterly at the Joint Warfighting Center, in Suffolk, Va. It is an in-house course primarily for JECC

USJFCOM has supported USAFRICOM's training requirements since its inception in 2008, enabling the command to become very familiar with USJFCOM's [Joint Training directorate's] services and capabilities, particularly their joint operational planning expertise. The USJFCOM JECC's continued support for USAFRICOM's numerous operations and exercises has improved the staff's readiness. Supporting USAFRICOM through providing the JEC PC has enhanced this readiness significantly.

This is the second time the JECC has conducted the course for U.S. forces in Europe and the first time in Italy. Understanding the importance of USAFRICOM's operational planning requirements and those of its component commands made USARAF's location in Vicenza, Italy a logical choice to provide training to numerous commands. Because of this, the class was filled to capacity with staff planners eager to enhance their operational planning skills.

Unique to the JEC PC taught in Europe, USAFRICOM had a flag-level officer serve as the notional joint task force commander for the training scenario. U.S. Army Brig. Gen. Barbara Faulkenberry, USAFRICOM's Director of Logistics, acted in this role; providing a wealth of insight and knowledge that enhanced the realism of the training.

members, however, personnel from other geographic combatant commands and their subordinate units have attended past courses.

The JECC-hosted course is grounded in current joint doctrine and also emphasizes the importance of working with interagency partners during complex planning efforts. The emphasis on these topics requires participants to break from a "military only" paradigm and be inclusive of non-DOD contributors to successfully reach mission completion.

This course was the second of its kind that directly supported USAFRICOM entities, as the JECC also offered the JEC PC in June 2010 at the Warrior Preparation Center, at the Einseidlerhof Air Station, Germany for the USAFRICOM Standing Joint Force Headquarters. The leadership was

Faulkenberry's participation reinforced the importance of senior leader involvement throughout the planning process.

Operations on the African continent frequently team U.S. forces with their allied military partners. To enhance realism of the JEC PC training and develop relationships with its [multinational] partners, USAFRICOM invited a British Army officer to participate in the course. Maj. Robert Futter, a logistics officer, added value to the training by fully participating in all planning and providing a brief to the class on operational planning within the British Forces. As an interesting note, Futter was the second British Forces officer to attend the JEC PC since its establishment six years ago.

USAFRICOM appreciates the continued training support from USJFCOM and the JECC. Teaching a JEC PC in Europe during this high operational tempo is challenging. Yet, it is because of this high tempo that USAFRICOM and its component commands have turned to the JECC for training. USAFRICOM will see immediate benefits as a result. ■

so impressed with the joint planning knowledge that previous JEC PC graduates demonstrated, they requested an additional course for their staff and subordinates.

The course was offered at one of USAFRICOM's service headquarters, U.S. Army Africa (USARAF). The unit, which is a designated JTF-capable HQ, was particularly interested in the two-week course to build confidence in their staff's ability to effectively and efficiently stand up a JTF HQ.

USAFRICOM leadership actively participated throughout the JEC PC to provide guidance and share the staffs' priorities with the students. The JEC PC not only served as a tool for USAFRICOM to evaluate the command staff and the USARAF personnel's

*JEC PC continued on page 4.*



# JECC facilitates Joint Enabling Capabilities Planners Course for USAFRICOM and USARAF

*JEC PC continued from page 3.*

knowledge of the JOPP, but also allowed the students to gain insight on their leadership's priorities.

Mr. Bill Phelps, the lead JEC PC facilitator, mentioned how the unique course seemed to strengthen ties between USAFRICOM and its subordinate, USARAF. "One of the major lessons learned was how the JEC PC fostered relationships between two separate staffs who had never worked together to develop a joint task force staff battle rhythm," Phelps explained. "During each step of the JOPP, the USAFRICOM leadership was able to gauge the capabilities of USARAF's personnel in operational planning, an opportunity that is not normally available."

This iteration of the JEC PC included a practical exercise which coincidentally took place in USAFRICOM's area of responsibility (AOR) and provided a remarkably realistic scenario for the participants. They focused on their ability to work through the steps of crisis action planning to fine tune their thought process and develop the appropriate products that are needed during an humanitarian assistance / disaster relief (HA / DR) operation.

As part of the general instruction, the JEC PC students were required to build mission analysis and course of action briefings focused on the HA / DR scenario and presented them to the USAFRICOM leadership on the final day of the course. The theater-specific scenario and the direct participation of the USAFRICOM leadership provided the students an authentic training environment that encouraged them to establish products that can be used for future real-world requirements

*"The skills the JEC PC students learn and products they establish during the course directly contribute to the real-world operations they will face in the future."*

*- U.S. Marine Corps Lt. Col. Brendan McBreen,  
Senior JEC PC facilitator*

outside of the classroom. By following the JOPP, the participants provided coordinated and synchronized products that enabled the JTF Commander to make informed decisions within a short amount of time.

Senior JEC PC facilitator, who also served as a mentor during the course, U.S. Marine Corps Lt. Col. Brendan McBreen, explained how the JEC PC's lessons can be applied to missions in the future.

"When a command, such as USARAF, is selected to be a joint task force headquarters for an emerging requirement it is important that the staff be trained and proficient on the joint operation planning process to ensure the timely execution of the necessary planning requirements," said McBreen. "The JEC PC is perfectly configured to support those goals. The skills the JEC PC students learn and products they establish during this course directly contribute to the real-world operations they will face in the future."

The JEC PC challenged students to think outside of their normal combat-type operational planning and build an awareness of the complex coordination efforts they may face during crisis action planning on the African continent. For operational planners, it is essential to understand the scale of the problem and to consider the key stakeholders of the AOR to successfully execute the mission's objective.

Unlike combat-related operations

where the military assesses the required actions to successfully achieve the mission, during HA / DR missions the U.S. military's role is to support the lead civilian agency in their requests to complete their mission.

"The JEC PC gave USAFRICOM and USARAF personnel the opportunity to develop the knowledge base of how to apply their niche capability when they are asked to do so," said JECC facilitator, Ms. Anne Galegor. "The course allowed them to follow the JOPP and provide a clear understanding of the military roles and responsibilities in a humanitarian assistance and security mission which allowed them to be more flexible in their critical thinking."

Upon completion of the course, the USAFRICOM leadership complimented the students on their ability to learn and apply the JOPP in such a short amount of time. USAFRICOM and USARAF were appreciative of the exceptional support the JECC provided at the USARAF headquarters.

The JECC's instruction during the JEC PC was instrumental in enhancing USAFRICOM's understanding of the JOPP and USARAF's ability to efficiently and effectively establish a JTF HQ. In addition, the products established and the increased coordination between USAFRICOM and USARAF has already proven to be valuable in current situations in the AOR. ■



Seven members from the Joint Enabling Capabilities Command (JECC) provided U.S. Africa Command (USAFRICOM) and one of its service component, U.S. Army Africa (USARAF), a unique Joint Enabling Capabilities Planners Course (JEC PC) in Inlongare, Italy. The knowledge USAFRICOM and USARAF gained during this course was especially important for USARAF, who is currently using the planning skills for on-going, real world missions in Africa.

Photo provided by U.S. Africa Command



## Commander, JECC selected for carrier group command

USJFCOM Public Affairs

Secretary of the Navy Ray Mabus and Chief of Naval Operations Adm. Gary Roughead announced [in February] the commander of U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) will soon oversee a Norfolk, Va.-based carrier strike group.

Rear Adm. Walter E. Carter Jr. will be assigned as commander, Carrier Strike Group Twelve.

As the commander of the USJFCOM JECC, Carter is charged with the readiness, training and deployment of joint enabling capabilities provided by the Joint Deployable Teams, Joint Public Affairs Support Element and the Joint Communications Support Element.

The JECC is designed to efficiently and effectively meet joint task force commanders' requirements for a rapidly deployable, tailored team of experts in plans, operations, information superiority and knowledge management, logistics, public affairs and communications.

Carter also serves as the deputy director of the Joint Training Directorate (J7) for USJFCOM.

Carter, a native of Pascoag, R.I., graduated from the U.S. Naval Academy in 1981 and following training at Naval Air Station (NAS) Pensacola, Fla., was designated a naval flight officer in 1982. He is also a graduate of the Navy

Fighter Weapons School (Top Gun).

His sea assignments include Fighter Squadron 161 Rock Rivers aboard the USS Midway, Fighter Squadron 21 Freelancers aboard the USS Independence, Carrier Air Wing 5 operations officer, and Fighter Squadron 14 Tophatters as executive officer and commanding officer. He served as executive officer of the USS Harry S. Truman and as commanding officer of the USS Camden. He was the commanding officer of the USS Carl Vinson from October 2006 to July 2009.

Shore assignments include instructor duty with Fighter Squadron 124 Gun-slingers and chief staff officer at Fighter Wing Pacific at NAS Miramar, Calif. He has served in joint tours as U.S. Central Command's executive assistant to the deputy commander and USJFCOM's J7 chief of staff.

Carter was awarded the Navy's Vice Adm. James Bond Stockdale Leadership Award while commanding Fighter Squadron 14 and the U.S. Navy League's John Paul Jones Award for Inspira-



Photo by Defenseimagery.mil/Logo by Navy.mil

The aircraft carrier USS Enterprise leads the ships of the Carrier Strike Group 12, which consists of the USS Enterprise, the guided-missile cruiser USS Leyte Gulf, the guided-missile destroyers USS Bulkeley, USS Barry and USS Mason, USNS Arctic, Carrier Air Wing 1 and Destroyer Squadron 2.

tional Leadership while commanding the Vinson.

Carter has flown more than 5,750 hours in F-14 and F-4 aircraft with 1,815 carrier-arrested landings on board 18 different aircraft carriers, including all 11 active carriers. His personal decorations include the Defense Superior Service Medal, the Legion of Merit, the Distinguished Flying Cross with Combat V, the Bronze Star, the Defense Meritorious Service Medal, the Meritorious Service Medal (four awards), the Air Medal (two awards with Combat V and five Strike/Flight), and other commendations and awards. ■

## JECC supports USNAVSO during USSOUTHCOM's exercise, Integrated Advance II

Julianne Simpson  
USJFCOM JECC

From Feb. 11 – 18, the U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) deployed 17 Joint Deployable Team (JDT) members, 19 Joint Communications Support Element (JCSE) members and 10 members from the Joint Public Affairs Support Element (JPASE) to support U.S. Southern Command's (USSOUTHCOM) exercise Integrated Advance 2011 (IA 11).

When the JECC participates in an exercise, the team has ample time to plan and determine the adequate level of support to be successful. However, when the devastating earthquake hit Port-au-Prince, Haiti in 2010, the JECC responded on much shorter notice to assist USSOUTHCOM establish Joint Task Force (JTF) – Haiti.

The JECC's participation in Haiti

cultivated invaluable experience in humanitarian assistance / foreign disaster relief (HA / FDR) operations in USSOUTHCOM's area of responsibility (AOR), fostered relationships between the JECC and USSOUTHCOM and increased USSOUTHCOM's awareness of the level of support the JECC can provide.

Due to this, USSOUTHCOM requested similar expertise from the JECC to assist in training one of their service components, U.S. Naval Forces Southern Command (USNAVSO), during IA 11, which focused on the required actions needed during an HA / FDR in the USSOUTHCOM's AOR with participation from DOD, interagency and partner nations.

The JECC provided support to the training audience and offered specific expertise in the areas of operations, plans, logistics, knowledge management, communications and public affairs,

during this exercise which was required to certify USNAVSO as a JTF-capable HQ.

During HA / FDR operations, network and communications reliability is dependent upon the communication infrastructure of the host nation, which in most cases is either disabled or destroyed. Similar to the support provided in Haiti, JCSE deployed the Deployable Joint Command and Control (DJC2) system, a communications package that can support a full JTF HQ to establish satellite communications and provide access to classified and unclassified networks.

JCSE maintains detachments of 16 to 24 members at several geographic combatant commands (COCOM), including USSOUTHCOM, that operate and employ the DJC2 systems and rapidly provide this capability in support

*JECC supports IA 11 continued on page 6*



# JECC supports USNAVSO during USSOUTHCOM's exercise, Integrated Advance 11

*JECC supports IA 11 continued from page 5.*

of the COCOM's specific joint warfighter requirements.

A highly trained team of 19 communicators from the USSOUTHCOM JCSE detachment setup and operated the DCJ2 to simulate the execution of JTF operations in a dynamic and high operational tempo environment during IA 11.

U.S. Army Capt. Michael Senft, a member of USSOUTHCOM's JCSE detachment, spoke of JCSE's ability to ensure connectivity in an austere environment, a primary requirement of a JTF.

"Integrated Advance 11 fully engaged the JCSE team employing the DJC2 to support over 200 customers similar to a deployment in support of HA / FDR operations," said Senft. "Communications and connectivity are absolutely essential to operations at the JTF HQ during a humanitarian assistance mission."

In addition to communications support, the JECC also provided significant expertise in public affairs to further support the realistic and relevant training of USSOUTHCOM and USNAVSO personnel. Building upon the lessons learned from their operations in JTF-Haiti, JPASE's public affairs experts were responsible for ensuring a well-developed and integrated public affairs component that realistically simulated the media and information environment.

A team of 10 JPASE members supported the USSOUTHCOM leadership, the JTF commander and their staffs by establishing and running relevant media components of the exercise's white cell. With JPASE's expertise, the white cell created a realistic media environment using phone queries, press conferences and simulated social media tools that directly engaged senior military leaders and challenged them to react to the replicated public audiences' feedback.

U.S. Air Force Lt. Col. Ronald Watrous, a JPASE member who participated in IA 11, observed the training audience public affairs staff and provided feedback to his JPASE comrades serving in the white cell to



Members of U.S. Naval Forces Southern Command, U.S. Southern Command's (USSOUTHCOM) Standing Joint Force Headquarters and the U.S. Joint Forces Command's Joint Enabling Capabilities Command (JECC) gathered for a photo following completion of exercise Integrated Advance 11. This group functioned as the joint task force during the exercise and operated out of USSOUTHCOM's Deployable Joint Command and Control system, which was set-up and managed by the JECC's Joint Communications Support Element. Members from the JECC's Joint Public Affairs Support Element also provided joint public affairs expertise during the exercise.

provide a more realistic and dynamic training environment.

"As an observer / trainer, my participation in IA 11 was focused on media operations, staff products and internal staff integration in support of the commander's communication strategy," said Watrous. "After observing several simulated news conferences and interviews I provided feedback to improve the techniques employed by the spokespeople from USSOUTHCOM and other members in the training audience."

IA 11 also provided an opportunity for 17 JDT members to fill key leadership positions in the JTF HQ. Similar to the experiences JDT members faced during JTF-Haiti, the JDT assisted in the establishment of the JTF and helped the USSOUTHCOM staff meet the primary exercise objectives and increase effectiveness of operations during IA 11.

The JDT integrated with USNAVSO personnel and provided joint operational planning expertise during the exercise. Five JDT members offered direct support to the operational planning team, and other JDT members were spread across the J-code directorates to support USNAVSO in their role as the JTF. Some JDT members also served in the Joint Operations Center to support day-to-day

operations in the exercise scenario.

The JECC JDT lead, U.S. Navy Capt. Ian Pollitt, and his team brought a significant amount of experience to the exercise.

"USNAVSO was very receptive to JDT's support as we contributed to their training exercise in the JTF," stated Pollitt. "We built lasting relationships with the USSOUTHCOM and USNAVSO staffs, helped develop internal documents to support HA / FDR operations which can be used as a basis for future planning efforts and built proficiency in planning across all event horizons."

This exercise successfully demonstrated the USSOUTHCOM and USNAVSO staffs were able to adapt to a number of austere conditions while efficiently and effectively standing up a JTF HQ during an HA / FDR mission. The JECC members collectively provided the necessary support to meet the objectives of the exercise. In addition, IA11 enhanced the participants' ability to successfully plan and execute joint operations during a complex and dynamic training event. ■

*"USNAVSO was very receptive to JDT's support as we contributed to their training exercise in the JTF."*

*- U.S. Navy Capt. Ian Pollitt,  
JECC JDT exercise lead*



# JECC members support U.S. Africa Command during international response to the crisis in Libya

Whitney Williams  
USJFCOM JECC

Personnel from U.S. Joint Forces Command's (USJFCOM) Joint Enabling Capabilities Command (JECC) deployed to support international humanitarian efforts in response to the crisis in Libya.

Thirty-seven members from the JECC's Joint Deployable Team, the Joint Communications Support Element (JCSE), and the Joint Public Affairs Support Element are providing planning, operational, knowledge management, logistics, public affairs and communication expertise, to support U.S. Africa Command's (USAFRICOM) efforts as part of the international community's response to civil unrest in Libya.

Additionally, the JECC coordinated support of additional USJFCOM capabilities from the Operations, Plans, Logistics and Engineering Directorate (J3 / 4), the Joint Deployment Training Center, the Joint Personnel Recovery Agency and the Joint Intelligence Operations Center to meet the requirements of this mission.

The JECC's assistance is part of the U.S. military's support to a larger U.S. government emergency response which includes close coordination with the Department of State, the U.S. Agency for International Development and other international organizations.

The JECC also will support the joint information bureau (JIB) in Souda Bay, Crete, Greece, a satellite



Aboard USS Mt. Whitney, liaison officers from coalition countries meet with Joint Task Force - Odyssey Dawn staff members to discuss command and control of the multi-phase international military operations.

U.S. Navy photo by U.S. Navy Petty Officer 2nd Class Daniel Vramontes

*“One of the core values the JECC brings to the joint force commander is our ability to tailor our capabilities to provide exactly what is required in a unique operation.”*

*- U.S. Navy Rear Adm. Walter E. Carter, Jr.  
Commander, Joint Enabling Capabilities Command*

JIB in Sigonella, Italy, and assist in the establishment of Joint Task Force (JTF) - Odyssey Dawn, led by U.S. Naval Forces Europe - Africa.

JTF - Odyssey Dawn provides direct oversight of emergency evacuations, humanitarian assistance and any additional missions supporting the U.S. relief response as part of a broader international effort.

U.S. Navy Rear Adm. Walter E. Carter, Jr., commander of the JECC, spoke of the various skill sets the JECC is providing to this operation.

“The team we sent to support USAFRICOM and JTF - Odyssey Dawn validates the scalable nature of the JECC,” he explained. “One of the core values the JECC brings to the joint force commander is our ability to tailor our capabilities to provide exactly what is required in a unique operation.”

The JECC routinely provides immediate, short-duration support for humanitarian assistance and other contingency operations. JECC members are proficient in the rapid establishment of joint force headquarters and their assistance reduces the time to standup a JTF.

In addition to supporting USAFRICOM, JTF - Odyssey Dawn and the JIB, the JECC is also providing capabilities to the Rule of Law Field Force - Afghanistan in support of the Combined Joint Interagency Task Force - 435 and the Interagency Planning and Implementation Team in support of the U.S. Embassy - Afghanistan.

The JECC's JCSE is also supporting ongoing operations in the U.S. Central Command area of responsibility. ■



Members from the Joint Enabling Capabilities Command (JECC) recently deployed in support of Joint Task Force (JTF) - Odyssey Dawn, which was established to provide oversight of the emergency evacuations, humanitarian assistance and the U.S. relief response to the crisis in Libya. JECC provides immediate, short-duration support to a variety of real-world operations to ensure the rapid standup of a JTF headquarters.

U.S. Army photo by Staff Sgt. Brendan Stephens, Combat Camera Detachment  
U.S. European Command



U.S. JOINT FORCES COMMAND  
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## U.S. Joint Forces Command Joint Enabling Capabilities Command

*The U.S. Joint Forces Command (USJFCOM) Joint Enabling Capabilities Command (JECC) employs, manages and develops USJFCOM Joint Enabling Capabilities (JEC) for Global Response Force execution and emerging operational requirements. When directed, deploys USJFCOM JECs and other requested capabilities in order to provide immediate, short-duration support to establish, organize and operate a joint force headquarters.*

