

Joint Intermodal Working Group (JIWG) meeting, 8 Dec 2009, DLA HQ, Ft Belvoir, VA

JIWG attended by TCJ5/4-II, DLA J33, JS J4, Services, Joint Munitions Command, Defense Standardization Program Office, Defense Ammunition Center, United States Coast Guard, OSD-TP, and other DoD components. Agenda is at Tab 1. Attendance roster is at Tab 2.

1. COL Shannon, SDDC, provided a Global Container Management briefing. Topics included the process Contracting Officer Representatives (COR) must use when requesting modifications to the DoD Master Lease Contract; modifications to standardize the chassis inspection process (effective 20 Nov 09); and quarterly meetings with authorized ordering agents (AOA) and Services to address performance issues, explore AOA concerns, and discuss contract updates (next meeting is Jan 2010). SDDC sent container management performance questionnaire to 9 AOAs on 28 Sep 09 and received 3 responses. Will send next on 23 Dec 09 and include JIWG members. Intent is to provide information on contractor performance and customer satisfaction to COR. Responses will be due Jan 2010. SDDC stressed the importance of feedback to improve contractor performance.

Next SDDC discussed their training program for container management using various web-based tools. Deployment Support Command currently provides container management training on use of IBS-CMM to deploying units. Training way ahead: Container Management Curriculum has been approved by Director of Global Container Management and is ready for integration into the TRADOC school house curriculums for Officer Basic Course and Warrant Officer Basic Course. SDDC is coordinating with Camp Shelby to integrate Container Management training into National Guard pre-deployment training. SDDC also reminded the JIWG of the upcoming DoD Biennial Container Inventory for 2010 and instructions have been issued to the Global Container Community for action. Inventory is programmed for 1 Jan 2010 through 30 Jun 2010.

Detention and Leasing Cost Reduction Plan concepts were presented to the JIWG as discussions surrounded alternatives to carrier containers, carrier container purchases, Afghanistan reefer purchases, and leasing costs of which particular interest in decreases from the Master Lease Contract was indicated.

2. JIWG has been concerned about the loss of Joint Pub 4-01.7, "JTTP for Use of Intermodal Containers in Joint Operations," and its subsequent incorporation into Joint Pub 4-09, "Joint Doctrine for Global Distribution." In 2009, JIWG formed a writing team and developed the outline for a multi-service TTP. Through the Army's Combined Arms Support Command (CASCOM), the project was presented to the Air, Land, and Sea Applications Center (ALSA) for support. ALSA declined. The CASCOM representative noted Army is planning to re-engage ALSA, and in the meantime is pursuing an Army-level TTP. Options for developing a joint TTP were discussed, to include submitting the Army-level TTP, (once published) to the other Services/DLA/USTRANSCOM for review and publication as a multi-Service TTP under OSD, or as a Joint Staff Handbook or Manual. JS J4 representative will take back for action. [Follow on comment from Joint Staff rep: My leadership is aware of the Army's Container Management TTP.]

We submitted comments back to CASCOM's via the JASP on the PD. With regards for a JTTP our position is to wait for the Army's TTP then re-address the need for a JTTP at the JIWG or other appropriate forum.

3. COL Thomas, ADUSD(TP), provided update on proposed OSD Container Management Policy memo that was staffed during Spring 2009. Policy was fully coordinated and sent to DEPSECDEF on 24 Nov 09 for signature. It will be incorporated into DODI 4500.57, "Transportation and Traffic Management" when released.

4. A copy CENTCOM's 031748Z DEC 09 message, subject "USCENTCOM Container Seaworthiness Inspection Standards," outlining container inspection criteria for their theater was disseminated to JIWG participants. New criteria, developed by the CENTCOM Directorate of Logistics in conjunction with the U.S. Coast Guard, was derived primarily from the Institute of International Container Lessors (IICL) "Guide for Container Equipment Inspection," 5<sup>th</sup> Edition (IICL-5). The JIWG discussed the feasibility/desirability of making IICL-5 the DoD standard for general cargo container inspection criteria, and the implications with regards to training and certifying inspectors. It was noted that if we adopt IICL-5, we should not allow further changes such as CENTCOM has done to existing DoD criteria contained in MIL-HDBK-138B. Action to Defense Ammunition Center to review issue and make recommendation to JIWG Standards Committee. A DoD standard could be written making MIL-HDBK-138B the DoD standard with current criteria for ammunition and HAZMAT remaining the same and new criteria based on IICL-5 for general dry cargo containers. Due out for next meeting.

5. Mr. Joe Greene, President and CEO of Commercial Refrigeration Systems (CRS), provided a briefing on CRS' Field Assembled Refrigeration (F. A. Refr) Unit. Designed for expeditionary use, the F.A. Refr is a walk-in refrigerated chamber designed to be field assembled by 3 non-technical personnel in 3 hours or less. The unit will fit inside a 20' ISO container or may be assembled as a free-standing unit. The unit consists of commercial off-the-shelf components (panels, insulation, condenser, compressor, etc.) weighing approximately 3,400 lbs, and fits on a single 463L pallet. The unit can be used as a cooler or freezer chamber at the turn of a switch. The unit requires an electrical power source and a level/steady platform. Mr. Greene indicated the unit can be set up and disassembled three times without affecting its performance; beyond that, lock/seal integrity between insulation panels becomes an issue. Proposed uses include storage for food, medical supplies, pharmaceuticals, blood/plasma, command/control center, and emergency medical facility. The briefing generated considerable interest. Army G4 along with CASCOM will link ACES at Fort Lee to this company to take a look at proposed refrigeration unit to determine further interest by the services.

6. Group discussed SDDC proposed way ahead, which included SDDC co-chairing JIWG vice USTRANSCOM and giving JIWG more authority. Overall, group felt SDDC was the Global Container Manager and also the Army Container Manager, and that if more authority was needed SDDC should request it via Army Materiel Command and/or USTRANSCOM/DPO. OSD noted DPO must collaborate on everything so it is not a directive authority per se. Also discussed was the failed attempt by USTRANSCOM/SDDC to establish an Executive Agent for Container Management. It was recommended that a Container Management Summit be held and

all geographic COCOMs, Services, and DLA be invited. The last such summit was conducted in 1997 with positive outcome but with limited follow up by USTRANSCOM/MTMC. Would request COCOMs and Services define what they require for global/theater container management and how they conduct this mission in their respective areas of responsibility. It was suggested this meeting could be linked to the Joint Worldwide Container Training Conference in Spring 2010 or to a DSG meeting. Based on past experience, we should plan on a two-day summit. JIWG endorsed container management meeting. USTRANSCOM/SDDC will pursue, to include determining at what level the invitations should be targeted.

7. Army G4 provided a briefing on the Joint Intermodal Platform Management System (JIPMS). As background, the Distribution Steering Group (DSG) directed JIWG to lead a JIPMS Abbreviated Capabilities Based Assessment (ACBAT) and report findings to the DSG. The resulting Business Case Analysis presented to the DSG in Jun 07 recommended a course of action involving two spirals: Spiral 1 (focused on data sharing, service oriented architecture or Net-centric concepts, and system-to-system interfaces) is complete. Spiral 2 (which involves migrating to a single data source, single sign-on and integration with other initiatives) has not been initiated, and the question to the JIWG was whether we should pursue Spiral 2, or declare JIPMS complete with Spiral 1. Army G 4 due out is to determine whether Spiral 2 is necessary and report its findings/recommendations to the JIWG. SDDC Global Container Manager is requested to provide way ahead for spiral 2 at next JIWG meeting (TBD).