

DOD Container Management Meeting
Meeting Minutes
8-9 Dec 2010

1. The DOD Container Management Meeting was held on 8-9 Dec 2010 at Stanley Associates, Inc., 1100 New Jersey Ave, Suite 800, Washington DC. Meeting was sponsored by the Joint Intermodal Working Group (JIWG) and hosted by USTRANSCOM. Attendees included representatives from TCJ5/4-II, DLA J3312, Joint Staff/J4-DD, Army G4, NOLSC (for Navy N41), AFMC/SCMS, MARCORLOGCOM (for HQMC LPD-1), SDDC [both Global Container Management Office (GCM) and Army Intermodal Distribution Platform Management Office (AIDPMO)], the Deputy Assistant Secretary of Defense (Transportation Policy) [DASD(TP)], Joint Munitions Command, USCENTCOM CCJ4-M, ARCENT G4 Mobility, MARCENT Fwd Bahrain, USAREUR G4, USARSO G4 Mobility, USARPAC G4 Mobility, US Army Logistics Innovation Agency, General Services Administration, and other DOD components. Agenda is at Tab 1. Attendance roster is at Tab 2. Gaps and recommendations from the meeting are at Tab 3.
2. Mr Tom Parker, TCJ5/4-II, gave administrative and welcoming remarks, conference objectives, and an overview of the agenda. Conference objectives were:
 - Review existing DOD policy guidance, instructions, and regulations
 - Provide a forum for USTRANSCOM/SDDC, COCOMs, and Services to present concepts of container management and what they want from a container manager
 - Identify Theater Container Managers (TCM) in each COCOM AOR, and develop roles/responsibilities for TCM link to SDDC Global Container Manager
 - Review issues identified at previous DOD Container Management Meeting in 1997 and lessons re-learned in OEF/OIF and OUR
 - Develop roadmap for way ahead with solutions to problems

Mr Parker then provided an overview of the JIWG organization and activities for the conference participants. Of particular interest was the chart dealing with the upcoming negotiations for the Universal Services Contract 07 (USC 07) and the need for Services, Agencies, and COCOMs to provide input early on changes to the USC 06 they would like to see in the USC 07 contract. DASD(TP) wants COCOM involvement. This can be done by COCOMs forwarding their inputs and recommendations to the Joint Staff/J4-DD or to USTRANSCOM TCJ5/4-II. The JIWG should be used as a forum for issues for USC 07. TCJ5/4-II will provide information on the date/time that integrated process teams will meet. USTRANSCOM Acquisitions Directorate (TCAQ) is the lead for all USC 07 meetings and negotiations.

3. COL Jerry Thomas, DASD(TP), provided a briefing on OSD container policy and concerns. This consisted of providing an overview of the content of DEPSECDEF Memorandum, Global Container Management Policy, 18 Dec 09. This memo set guidance for the priority of use of intermodal containers (Government-owned, government-leased, carrier-owned (USC) in that order) and for the expeditious discharge and return of containers, particularly commercial carrier containers which accrue detention. The memo also assigned responsibilities to Services, COCOMs, and Agencies and provided direction to COCOMs to

designate a lead Military Service by country within their AORs to pay detention during contingencies. Appropriate portions of the DEPSECDEF memo will be incorporated into the next revision of DOD Instruction 4500.57, Transportation and Traffic Management. DODI 4500.57 is currently being scrubbed and will be sent out for coordination in January, 2011. OSD concerns were a perceived lack of a definition of container management and lack of operational container management during contingencies—the focus seems more on inventory than operational management. COL Thomas also expressed concern that there is still no single system for container management, and discussed the need for JIWG involvement and the need for a working group to come to closure on this issue. This generated considerable discussion on past efforts, working groups, IPTs, etc that have dealt with this issue since 2005. No clear tasking emerged or solution presented during these discussions; however, final gaps and recommendations will address. OSD also felt that JIWG needs to be more involved in proposing solutions to container detention, such as how to address lack of storage (dry & refrigerated) in expeditionary environments, and also to provide container management plans and recommendations to the COCOMs. USTRANSCOM needs to conduct container requirements studies and advise Services/COCOMs of results for programming. It was noted that this requirement is contained in DODI 4500.57, and that some Services have already done studies based on OIF/OEF.

4. Mr Parker presented a briefing on the USTRANSCOM/DPO vision for global container management first published in Dec 2004 ICW the Services and SDDC. Briefing covered the general transformation of distribution under the DPO, and outlined the 2004 vision of establishing an operational capability to ensure effective management and efficient movement control of DOD-related intermodal containers across all operational theaters and environments in peace and war in support of national security objectives and operations. Container management would be accomplished through SDDC which has both the Global and Army container manager missions, other Service container managers, and the COCOMs designated theater container managers. The vision also addressed asset visibility, accountability, interoperability/compatibility, standardized managerial reporting procedures and information/data, and inventory control. Today's vision must result in policy, processes, procedures, and systems that are joint, global, timely, accurate, effective, simple, tailorable, automated, and designed to support stakeholders at all levels.
5. JIWG Service representatives [CW3 Steve Matthews (Army G4), Jon Mosal, MARCORLOGCOM, Jeff Criger (AFMC/SCMS), and Jeff Adcock (NOLSC/N41)] provided briefs on their respective Service's container management policies and activities. Air Force agreed to continue to assist SDDC and the Container Management community by providing the Air Force Container Management Community of Practice portal as a means of gathering USC7 input.
6. COCOM representatives [LCDR Robert Dziegielewski (CENTCOM), CW3 (P) McWhorter (USARSO officially representing SOUTCOM), Mr Eric Gordon-Jones (USAREUR officially representing EUCOM/AFRICOM), and CW4 Tim Fahey (USARPAC unofficially for PACOM)] provided briefs on container management with their respective COCOM AOR. CENTCOM, USARSO, and USARPAC provided C2 relationships for container management

which showed links to the SDDC Global Container Manager and Army container manager missions. USARPAC has not been formally designated PACOM's theater container manager. It was recommended that DASD(TP) follow up through Joint Staff/J4 to have all COCOMs formally identify their Theater Container Managers IAW DEPSECDEF memo, 18 Dec 09.

7. SDDC (Mr Mark LaRue, Director, GCM and Ms Sandy Gorba, Chief, AIDPMO) presented a briefing on SDDC Container Management. The briefing outlined GCM/AIDPMO missions, roles, responsibilities, specifics on their programs and systems, and a container management way ahead. There was considerable discussion on container detention in OEF, information systems and training. SDDC container management way ahead includes continuing to develop and implement the Army Force Generation (ARFORGEN) plan; establish an OEF container repair facility; educate, train and support the container management community; make improvements based on CENTCOM OEFG Joint Surface Assessment Team; USC-07 development—representing customers; container buyout process improvements; and implementing the Joint Intermodal Platform Management Service.
8. The second day of the conference was focused on identifying container management gaps and developing proposed solutions. The gaps and recommendations are included as Tab 3.