



Global Container Management

22 June 2004



The Challenge



- **Over 32,000 containers in Theater - almost 30K loaded or in use (91%)**
- **Detention currently running at \$10m per month**
- **Purchased 15K containers in Dec 03; next purchase of 8K planned for Jun 04**
- **No Theater Container Manager - establish capability vs. battle handover**
- **Theater has no clear idea of what is in the boxes**
- **Shipments continue at over 3K per month**
- **Resourcing the mission**

Requires a Multi-dimensional Solution



The Mission



- **SDDC takes ownership of Global Container Management to include assumption of Theater mission.**
- **Develop a plan and identify necessary resources and support required.**
- **Priority to CENTCOM followed by expansion to all AORs. No cookie cutter solutions.**

Supporting The Warfighter - #1 Priority



What We've Accomplished



- **Negotiated buyouts of containers that arrived prior to 1 Mar 04; cost avoidance = \$5.6M/month**
- **Negotiated detention caps on containers arriving after 1 Mar 04; cost avoidance = \$41M for first year**
- **Drafted BCA for Army; potential cost avoidance ~ \$96M thru Sep 05**
- **Teaming with DLA to reduce Reefer detention**
- **Developed SOW for future contracts**
- **Formed SDDC PAT; drafting CONOPS**

Stop the Bleeding



LOGCAP Task Orders/SOW Status



- **KBR ROM for Task Order (TO) 43 = \$12.6M/month**
 - Limited in geographic scope
 - Did not cover all of Iraqi much less entire AOR
 - Called for much more than Container Management
- **KBR ROM returned for refinement and costing for entire AOR**

Unaffordable Short-Term Solution



Plan of Action Recommendation



- **Attack the challenge on two axis:**
 - Short-Term to assist CENTCOM
 - Simultaneously develop and implement a long-range solution for CENTCOM
- **Short-Term**
 - Establish C2 element under SDDC Group in the AOR
 - Draft separate TO for Container Management under C2 of SDDC
 - Develop the short-term CONOPS
- **Long-Term**
 - Develop/Staff viable courses of action
 - Implement in CENTCOM
 - Tailor solutions sets for all AORS
 - Institutionalize
- **Submitted Timeline and Initial Support Requirements for GEN Handy's approval 14 June**

Short and Long Range Solutions



Critical Support Requirements



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- **Establishment of a single entity with the authority to validate all shipments against requirements and capabilities (Sustainment TPFDD conferences)**
- **Designation of Theater Logistics Agent**
- **Executive Authority over container use policy and execution across all services**
- **Make use of the Textainer contract mandatory for all services; conduct worldwide accounting of all on-going container related contracts**
- **Publication, implementation and enforcement of a strategy to implement the OSD RFID policy**
- **Realignment of responsibilities in JP 4-01.7**



Essential Prerequisites to Success!