



*Manpower and Organization*

**INTELLIGENCE DIRECTORATE  
ORGANIZATION AND FUNCTIONS**

**COMPLIANCE WITH THIS PUBLICATION IS MANDATORY**

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OPR: TCJ1-M

Approved By: TCJ1 (Colonel David W. Czzowitz, USAF)

Supersedes: USTRANSCOMP 38-1, Chapter 5, 1 May 2008

Pages: 13

Distribution: e-Publishing

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This is Volume 6, United States Transportation Command (USTRANSCOM) Pamphlet 38-1 and applies to the Intelligence Directorate, USTRANSCOM, Scott Air Force Base, Illinois. It defines the mission, functional statements, and organization. The use of a name of any specific manufacturer, commercial product, commodity, or service in this publication does not imply endorsement by the Department of Defense (DOD) or USTRANSCOM. All manpower and personnel changes that affect the command structure and/or any billet attributes must be submitted in accordance with (IAW) USTRANSCOM Instruction 38-3, *Joint Manpower Management*. USTRANSCOM Manpower and Personnel (TCJ1) is the only directorate authorized to contact Office Secretary of Defense, the Joint Staff, and/or the Services to initiate any manpower or personnel actions or changes.

***SUMMARY OF REVISIONS***

This pamphlet has been modified for and applies only to the Intelligence Directorate. Each USTRANSCOM directorate and staff agency has its own separate volume of USTRANSCOMP 38-1.

- 1. References and Supporting Information.** References and related publications, abbreviations, acronyms, and terms used in this pamphlet are listed in attachment 1.
- 2. Mission.** Identify and assess threats to global inter-modal operations and orchestrate production and dissemination of comprehensive transportation intelligence on seaports, airfields, and connecting surface networks.
- 3. Organization and Responsibilities.** The Director of Intelligence reports to the Commander, USTRANSCOM. The organization chart is located at **Attachment 2**.
- 4. Function Statements.**

**4.1. Intelligence Directorate (Dept B20410200):**

**4.1.1.** Plan and direct all intelligence operations in support of Commander USTRANSCOM, the staff, Deployment Distribution Operations Center (DDOC) and Transportation Component Commands (TCCs).

**4.1.2.** Develop USTRANSCOM intelligence policy, programs, doctrine, organizational concepts, and implementation strategies.

**4.1.3.** Direct the development and implementation of strategic intelligence in support of USTRANSCOM's global distribution mission.

**4.1.4.** Direct operational intelligence support activities to include relevant intelligence analyses and dissemination strategies.

**4.1.5.** Organize the Directorate to best accomplish the intelligence mission, integrating personnel and capabilities of the Combat Support Agencies, reserve forces, and other supporting agencies.

**4.1.6.** Ensure compliance with intelligence community policy and directives and other requirements.

**4.2. Joint Intelligence Operations Center – Transportation (Dept B20412100):**

**4.2.1.** Plan, synchronize, and manage continuous, full-spectrum intelligence operations in support of Commander USTRANSCOM, the staff, DDOC, and TCCs.

**4.2.2.** Identify and assess threats to global inter-modal operations and orchestrate production and dissemination of comprehensive transportation intelligence on seaports, airfields, and connecting surface networks.

**4.2.3.** Directly support global distribution and sustainment operations through integration of intelligence into USTRANSCOM operations and plans.

**4.3. Intelligence Operations Division (Dept B20412110):**

**4.3.1.** Conduct all-source, multi-discipline intelligence analysis and production in support of Commander USTRANSCOM, the staff, DDOC, and TCCs, in coordination with appropriate staff elements of the supported commands.

**4.3.2.** Provide all-source transportation intelligence support to USTRANSCOM current and contingency operations and planning, to include deployment, distribution, and sustainment operations; Joint Task Force Port Opening; Information Operations; Force Flow/Time Phased Force Deployment Data Conferences; Intelligence Campaign Planning; and Theater Distribution Plans.

**4.3.3.** Transportation intelligence products developed and disseminated by all branches in the division include Joint Special Reports, Joint Intelligence Bulletins, Movement Assessment Reports, Stoplight planning graphics, and commercial seaport infrastructure information and data available via the on-line Port and Airfield Collaborative Environment.

**4.4. United States Central Command (USCENTCOM) Branch (Dept B20412111):**

**4.4.1.** Provide direct support to the DDOC, integrating intelligence with Operations and Plans Directorate (TCJ3) USCENTCOM Branch operations and planning activities.

**4.4.2.** Conduct all-source, multi-discipline intelligence operations in support of the USCENTCOM Branch in the DDOC.

**4.4.3.** Identify, prepare, and submit standing and ad-hoc collection requirements in support of USTRANSCOM operations in the USCENTCOM area of responsibility (AOR).

**4.4.4.** Execute USTRANSCOM intelligence support to USTRANSCOM planning and execution of all OPLANs, contingency plans, functional support plans, and contingency response responsibilities in the USCENTCOM AOR.

**4.4.5.** Analyze, assess, and disseminate intelligence on threats to USTRANSCOM assets and personnel en route and on station in the USCENTCOM AOR.

**4.4.6.** Evaluate and direct human intelligence collection efforts in the USCENTCOM AOR through the Intelligence Information Report Evaluation process.

**4.4.7.** Execute Red Cell activities, when directed by the Director of Joint Intelligence Operations Center Transportation (JIOC-TRANS).

**4.5. USEUCOM Branch (Dept B20412112):**

**4.5.1.** Provide direct support to the DDOC, integrating intelligence with TCJ3 USEUCOM Branch operations and planning activities.

**4.5.2.** Conduct all-source, multi-discipline intelligence operations in support of the USEUCOM Branch in the DDOC.

**4.5.3.** Identify, prepare, and submit standing and ad-hoc collection requirements in support of USTRANSCOM operations in the USEUCOM AOR.

**4.5.4.** Execute USTRANSCOM intelligence support to USTRANSCOM planning and execution of all OPLANs, CONPLANs, Functional Support Plans, and contingency response responsibilities in the USEUCOM AOR.

**4.5.6.** Analyze, assess, and disseminate intelligence on threats to USTRANSCOM assets and personnel en route and on station in the USEUCOM AOR.

**4.5.7.** Evaluate and direct human intelligence collection efforts in the USEUCOM AOR through the Intelligence Information Report Evaluation process.

**4.5.8.** Execute Red Cell activities, when directed by the Director of JIOC-TRANS.

**4.6. United States Pacific Command (USPACOM Branch) (Dept B20412113):**

**4.6.1.** Provide direct support to the DDOC, integrating intelligence with TCJ3 USPACOM Branch operations and planning activities.

**4.6.2.** Conduct all-source, multi-discipline intelligence operations in support of the USPACOM Branch in the DDOC.

**4.6.3.** Identify, prepare, and submit standing and ad-hoc collection requirements in support of USTRANSCOM operations in the USPACOM AOR.

**4.6.4.** Execute USTRANSCOM intelligence support to USTRANSCOM planning and execution of all OPLANs, CONPLANs, Functional Support Plans, and contingency response responsibilities in the USPACOM AOR.

**4.6.5.** Analyze, assesses, and disseminates intelligence on threats to USTRANSCOM assets and personnel en route and on station in the USPACOM AOR.

**4.6.6.** Evaluate and direct human intelligence collection efforts in the USPACOM AOR through the Intelligence Information Report Evaluation process.

**4.6.7.** Execute Red Cell activities, when directed by the Director of JIOC-TRANS.

**4.7. Americas Branch (Dept B20412114):**

**4.7.1.** Provide direct support to the DDOC, integrating intelligence with TCJ3 Americas Branch operations and planning activities.

**4.7.2.** Conduct all-source, multi-discipline intelligence operations in support of the Americas Branch in the DDOC.

**4.7.3.** Identify, prepare, and submit standing and ad-hoc collection requirements in support of USTRANSCOM operations in the United States Southern Command (USSOUTHCOM) or United States Northern Command (USNORTHCOM) AOR.

**4.7.4.** Execute USTRANSCOM intelligence support to USTRANSCOM planning and execution of all OPLANs, CONPLANs, Functional Support Plans and contingency response responsibilities in the USNORTHCOM and USSOUTHCOM AORs.

**4.7.5.** Analyze, assess, and disseminate intelligence on threats to USTRANSCOM assets and personnel en route and on station in the USSOUTHCOM or USNORTHCOM AOR.

**4.7.6.** Evaluate and direct human intelligence collection efforts in the USSOUTHCOM and USNORTHCOM AOR through the Intelligence Information Report Evaluation process.

**4.7.7.** Execute Red Cell activities, when directed by the Director of JIOC-TRANS.

**4.8. United States Africa Command (USAFRICOM) Branch (Dept B20412115):**

**4.8.1.** Provide direct support to the DDOC, integrating intelligence with TCJ3 USAFRICOM Branch operations.

**4.8.2.** Conduct all-source, multi-discipline intelligence operations in support of the USAFRICOM Branch in the DDOC.

**4.8.3.** Identify, prepare, and submit standing and ad hoc collection requirements in support of USTRANSCOM operations in the USAFRICOM AOR.

**4.8.4.** Execute USTRANSCOM intelligence support to USTRANSCOM planning and execution of all OPLANS, CONPLANS, Functional Support Plans, and contingency response responsibilities in the USAFRICOM AOR.

**4.8.5.** Analyze, assess and disseminate intelligence on threats to USTRANSCOM assets and personnel en route and on station in the USAFRICOM AOR.

**4.8.6.** Execute Red Team activities, when asked by the Director of JIOC-TRANS.

**4.9. Cyber Branch (Dept B20412116):**

**4.9.1.** Provide direct support to the USTRANSCOM Command, Control, Communications and Computer Systems Directorate (TCJ6), integrating intelligence with TCJ6 Technical Information Analysis Center/Computer Network Defense activities.

**4.9.2.** Provide direct support to TCJ3, integrating intelligence with the TCJ3 Information Operations Division.

**4.9.3.** Execute USTRANCOM intelligence support to USTRANSCOM planning and execution of worldwide OPLANS, CONPLANS, Functional Support Plans, and contingency response responsibilities.

**4.9.4.** Analyze, assess, and disseminate intelligence on threats to USTRANSCOM assets and personnel.

**4.9.5.** Execute Red Team activities, when asked by the Director of JIOC-TRANS.

**4.10. Plans and Programs Division (Dept B20412120):**

- 4.10.1.** Integrate Intelligence Planning into Command Adaptive Planning activities.
- 4.10.2.** Serve as the advocate for JIOC-TRANS activities in programmatic, policy, and planning forums and plans, programs, and budgets intelligence resources.
- 4.10.3.** Responsible for JIOC-TRANS intelligence planning, programming, and budgeting system aspects of the Military Intelligence Program (MIP). Compile and submit JIOC-TRANS annual Intelligence Program Objective Memorandum (IPOM). Monitor adequacy and currency of component intelligence programming under MIP.
- 4.10.4.** Advise the Director, JIOC-TRANS on all aspects of intelligence plans, programs and requirements.
- 4.10.5.** Ensure intelligence support, including Red Cell capabilities, to USTRANSCOM operations, planning, and exercises.
- 4.10.6.** Review and coordinate component intelligence plans, programs, and intelligence budget submissions.
- 4.10.7.** Manage collective and individual intelligence training for JIOC-TRANS.
- 4.10.8.** Formulate organizational goals and objectives, including goals and objectives of component intelligence organizations.
- 4.10.9.** Identify and monitor strategic issues.
- 4.10.10.** Manage JIOC-TRANS reserve affairs and integrate reserve force capabilities into the JIOC-TRANS to support global distribution and sustainment operations.
- 4.10.11.** Review, validate, and monitor responses to customer requests for intelligence.
- 4.10.12.** Review current and proposed production to ensure compliance with approved DOD, Joint Staff, command, and Service missions, functions, and objectives, as well as sound management principles.
- 4.10.13.** Provide oversight for intelligence analytical strategy, policies, and processes.
- 4.10.14.** Develop and monitor implementation of the JIOC-TRANS intelligence architecture, and coordinate information technology and intelligence functional requirements.
- 4.10.15.** Develop and update JIOC-TRANS standard operating procedures, tactics, techniques, and procedures.
- 4.10.16.** Implement JIOC best practices and procedures as received from Joint Forces Command.

**4.10.17.** Establish and implement coordination procedures with the Defense Intelligence Operations Coordination Center and Combatant Command JIOCs.

**4.10.18.** Manage intelligence training for JIOC-TRANS.

**4.11. Programs Branch (Dept B20412121) :**

**4.11.1.** Plan, program, and budget intelligence resources.

**4.11.2.** Manage the execution, accounting, and oversight of all JIOC-TRANS funds.

**4.11.3.** Review and coordinate component intelligence plans, programs, and intelligence budget submissions.

**4.11.4.** Responsible for JIOC-TRANS intelligence planning, programming, and budgeting system aspects of the MIP. Compile and submit JIOC-TRANS annual IPOM. Monitor the adequacy and currency of component intelligence programming under the MIP.

**4.11.5.** Focal point for developing, planning, and coordinating the intelligence manpower and equipment requirements for global wartime and exercise operations.

**4.11.6.** Responsible for MIP Acquisition and Contract Management.

**4.12. Plans Branch (Dept B20412122) :**

**4.12.1.** Execute intelligence planning to provide transportation intelligence to combatant command deployment and distribution planning and operations.

**4.12.2.** Execute intelligence planning to support the Joint Deployment and Distribution Enterprise, intelligence community initiatives, and TCC intelligence operations.

**4.12.3.** Provide intelligence input and review Service and strategic-level policy, plans, directives, joint doctrine, and legislative affairs documents.

**4.12.4.** Plan, coordinate, and execute intelligence support to USTRANSCOM exercises.

**4.12.5.** Manage intelligence training for JIOC-TRANS.

**4.12.6.** Manage the JIOC-TRANS Readiness Training Program.

**4.12.7.** Develop and provide intelligence input to USTRANSCOM readiness requirements.

**4.12.8.** Develop and provide intelligence input to USTRANSCOM lessons learned and the Joint Uniform lessons learned System.

**4.12.9.** Manage the ISR Sector of USTRANSCOM's Critical Infrastructure Protection Program.

**4.12.10.** Develop and provide intelligence input for USTRANSCOM Antiterrorism Force Protection (AT/FP) policy.

**4.12.11.** Provides intelligence support to USTRANSCOM's AT/FP reviews of the TCCs

**4.12.12.** Coordinate and prepare Memorandum(s) of Agreement/Understanding and Command Arrangements Agreement(s) that drive intelligence support between JIOC-TRANS and the combatant commands, combat support agencies, and TCCs.

**4.12.13.** Serve as the command Foreign Disclosure Policy Office.

**4.12.14.** Responsible for foreign disclosure programs in accordance with Secretary of Defense national disclosure policy procedures.

**4.12.15.** Coordinate disclosure requests with DOD and Service Offices of Primary Responsibility.

**4.13. Intelligence Requirements Branch (Dept B20412123):**

**4.13.1.** Leverage National Intelligence support to satisfy Commander USTRANSCOM's Priority Intelligence Requirements in support of global distribution and sustainment operations.

**4.13.2.** Function as JIOC-TRANS authority on intelligence collection and analysis strategy, policies, and processes.

**4.13.3.** Coordinate National Intelligence support to USTRANSCOM operations.

**4.13.4.** Formulate and articulate, within scope of existing policies and delegated authority, JIOC-TRANS commitments in intelligence analytical forums.

**4.13.5.** Manage command multi-intelligence standing and ad-hoc collection requirements and represent mission needs of JIOC-TRANS and USTRANSCOM subordinate components to national-level intelligence agencies responsible for intelligence collection and analysis.

**4.13.6.** Represent JIOC-TRANS position to Defense Intelligence Community and other national-level forums on full range of intelligence collection and production issues. Advise Director, JIOC-TRANS on Defense Intelligence Analysis Program policy, guidance, and requirements.

**4.13.7.** Coordinate with analysts at the national level to set community standards for analytical policy, documentation, priorities, and requirements.

**4.13.8.** Advocate JIOC-TRANS policies and analyses that ensure the consistency and efficiency of transportation intelligence production and threat information that could impact USTRANSCOM in its distribution process owner role.

**4.13.9.** Authority on analysis strategy, policies, and procedures.

**4.13.10.** Keep JIOC-TRANS informed of Defense Intelligence Agency Knowledge Management initiatives.

**4.13.11.** Help customers to articulate intelligence requirements through the joint all-source efforts of the DOD intelligence production community.

**4.13.12.** Conduct day-to-day intelligence mission management activities by incorporating command requirements into an integrated, all-source intelligence collection plan. Coordinate with USTRANSCOM National Agency Representatives on collection policy, sensors, and systems, as needed.

**4.13.13.** Work closely with the DDOC to determine requirements of transportation analysis of key air, sea, and ground transportation nodes in support of USTRANSCOM operations.

**4.13.14.** Manage DDOC intelligence collection needs and requests for information requirements.

**4.13.15.** Conduct cross-talk and liaison with supported combatant commands and counterparts in the Intelligence Community to coordinate cross-flow of intelligence impacting the deployment and distribution mission.

**4.14. Special Security Office (Dept B20412124) :**

**4.14.1.** The USTRANSCOM Director of Intelligence and Air Mobility Command (AMC) Director of Intelligence security advisory office on all Sensitive Compartmented Information (SCI) initiatives, issues, programs, and policies.

**4.14.2.** Represent USTRANSCOM and AMC at national-level conferences.

**4.14.3.** Provide support to the other national, Service, component, and Major Command security agencies involving control, sanitization, secure transmission, secure automated processing, secure dissemination, and secure production of SCI information.

**4.14.4.** Single authoritative point of contact for all SCI security policy interpretation, guidance, and implementation for USTRANSCOM, AMC, and AMC subordinate units.

**4.14.5.** Program manager for USTRANSCOM, AMC, and Air Force Communication Agency SCI personnel security programs.

**4.14.6.** Program manager for USTRANSCOM and AMC physical, communications, and TEMPEST Programs.

**4.14.7.** Provide oversight and guidance to USTRANSCOM and AMC SCI Facilities (SCIFs) on Scott AFB and all AMC unit SCIFs within CONUS.

**4.14.8.** Manage the Site Inspectable Space/TEMPEST Program for USTRANSCOM and AMC SCIFs as it relates to SCI communications and automated information systems.

**4.14.9.** Oversee the SCIFs' security programs.

**4.14.10.** Program manager for USTRANSCOM and HQ AMC SCI Document Security Program.

**4.14.11.** Manage the marking, accountability, and dissemination of SCI documents.

**4.14.12.** Manage the local SCI Courier Program.

**4.14.13.** Perform initial and recurring SCI security education, training, and indoctrination programs.

**4.15. Counterintelligence/Human Intelligence Division (Dept B20412130) :**

**4.15.1.** Coordinate and oversee all Counterintelligence and Human Intelligence (CI/HUMINT) operations and activities in support of USTRANSCOM operations worldwide.

**4.15.2.** Advise Commander USTRANSCOM, the staff, and Director, JIOC-TRANS on significant CI/HUMINT investigations, operations, collections, production, and force protection issues affecting the command.

**4.15.3.** Coordinate tasking of CI/HUMINT organizations in USTRANSCOM's area of interest in support of USTRANSCOM missions.

**4.15.4.** Advise Director, JIOC-TRANS on CI/HUMINT support to counterdrug and operations security (OPSEC) programs and CI/HUMINT support to counterterrorism and antiterrorism activities.

**4.15.5.** Provide CI/HUMINT functional expertise in the joint planning and policy process by reviewing documents, providing written inputs, and coordinating on finished products.

**4.15.6.** Ensure CI/HUMINT requirements are articulated in the development of USTRANSCOM's Intelligence Architecture Plans.

**4.15.7.** Serve as the focal point for CI/HUMINT reporting in the JIOC-TRANS.

**4.15.8.** Direct CI/HUMINT support to transportation resources supporting contingencies.

**4.15.9.** Conduct CI/HUMINT planning by developing command CI/HUMINT policy, preparing CI/HUMINT portions of OPLANs, and coordinating with other elements of the U.S. and coalition CI/HUMINT partners.

**4.15.10.** Coordinate with appropriate interagency organizations to accomplish CI/HUMINT mission requirements.

**4.16. Current Intelligence Division (Dept B20412140) :**

**4.16.1.** Execute Current Intelligence and Indications and Warning (I&W) in support of Commander USTRANSCOM, staff, DDOC and Director, JIOC-TRANS.

**4.16.2.** Provide transportation operators and planners actionable, all-source current intelligence, I&W, threat identification, situational awareness, and force protection information 24/7 in support of global USTRANSCOM operations and Defense Travel System.

**4.16.3.** Serve as a member of the DOD I&W System by maintaining a JIOC-TRANS Intelligence Watch.

**4.17. Executive Intelligence Support Branch (Dept B20412141).** Prepare and deliver current intelligence products to Commander USTRANSCOM and staff to include briefings, read books, and special topic products.

**4.18. Operations Intelligence Watch Branch (Dept B20412142) :**

**4.18.1.** Monitor, on a 24/7 basis, the DOD I&W System and advise Commander USTRANSCOM, staff and Director JIOC-TRANS of warning concerns.

**4.18.2.** Monitor intelligence systems and message traffic for intelligence impacting USTRANSCOM's global deployment and distribution mission.

DAVID W. CZZOWITZ, Colonel, USAF  
Director, Manpower and Personnel

## Attachment 1

### GLOSSARY OF REFERENCES AND SUPPORT INFORMATION

#### *References*

DoDD 5100.73, *Major Department of Defense Headquarters Activities*  
CJCSI 1001.01, *Joint Manpower and Personnel Program*  
USTRANSCOM I 38-2, *USTRANSCOM Reserve Component Support Requirements*  
USTRANSCOM I 38-3, *Joint Manpower Management*

#### *Abbreviations and Acronyms*

AMC-Air Mobility Command  
AOR-Area of Responsibility  
AT/FP-Antiterrorism Force Protection  
CI/HUMINT-Counter Intelligence and Human Intelligence  
CONPLANS-Contingency Plans  
DDOC-Deployment Distribution Operations Center  
DOD-Department of Defense  
IPOM-Intelligence Program Objective Memorandum  
JIOC-TRANS-Joint Intelligence Operations Center Transportation  
I&W-Indications and Warning  
MIP-Military Intelligence Program  
OPLANS-Operation Plans  
SCI-Sensitive Compartmented Information  
SCIF-Sensitive Compartmented Information Facility  
TCC-Transportation Component Commander  
TCJ3-United States Transportation Command Operations and Plans Directorate  
TCJ6-United States Transportation Command Command, Control, Communications, and  
Computer Systems Directorate  
USAFRICOM-United States African Command  
USCENTCOM-United States Central Command  
USEUCOM-United States European Command  
USNORTHCOM-United States Northern Command  
USPACOM-United States Pacific Command  
USSOUTHCOM-United States Southern Command  
USTRANSCOM-United States Transportation Command

Attachment 2

# DIA Support to USTRANSCOM Intelligence Directorate (TCJ2)

